

What makes a Horizon Europe proposal successful?

Gabriella Lovasz

Managing Director, Europa Media Non-profit EMG Group

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EU R&I proposals General features & tips

- Understand the research agenda setting and how you can contribute to it = proposal – call for proposals – topic – work programme
- Understand the EC expectations = top-down specifications in work programmes
- Competition at EU/Programme level = best projects are awarded grants
- Minimum partnership requirements = transnational cooperation and multidisciplinarity
- Understand the evaluation process proposals are evaluated by independent experts



EU R&I proposals First steps

- **Get familiar with the EU context** = policies, terminology, actors
- Learn about Horizon Europe novelties = open innovation, open science, co-creation, KIPs, FAIR, EOSC, RRI etc.
- Keep an eye on Horizon Europe news, draft work programmes, guides, templates, info days



EU R&I proposals Who is who?

- Coordinator LEADS the consortium
- Beneficiary/Partner/Participant IMPLEMENTS the activities
- Affiliated entity (former Linked third party) IMPLEMENTS
 the activities
- Subcontractor DELIVERS an action task
- Contractor DELIVERS a good or service
- **Stakeholder** is AFFECTED by the project
- End-user USES the results
- Advisor HELPS the consortium





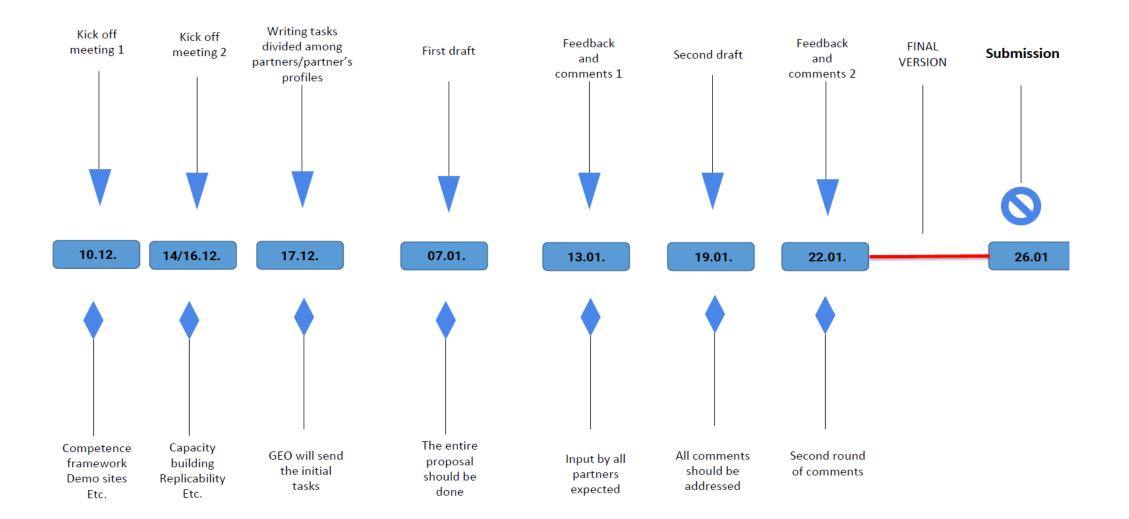
Proposal development timeline

 Appropriate call Proposal idea and initial concept note **M1** Core partnership Advanced concept and approach **M**3 Full partnership Collaborative proposal development and submission **M6**



Proposal development timeline

CLASSED



Successful proposals...

...make sense

 Concept responding to real needs, everything logically linked

...are consistent

- Pieces of the puzzle fit, proposal flows well
- ...address everything
- ✓ From work programme priorities to cross-cutting issues
 ...consider the evaluator's perspective
- ✓ Self-evaluation templates, different types of evaluators ...look and sound good!
- $\checkmark\,$ Style, formatting, language and visuals



Key winning features The approach: filling in the gap

Proposals that address topics, or sub-topics, not otherwise covered by more highly-ranked proposals, will be considered to have the highest priority



Key winning features The consortium

- $\ensuremath{\mathbb{Q}}\xspace$ Key access to info



Key winning features The global added value aspect

🔅 Welcome on board



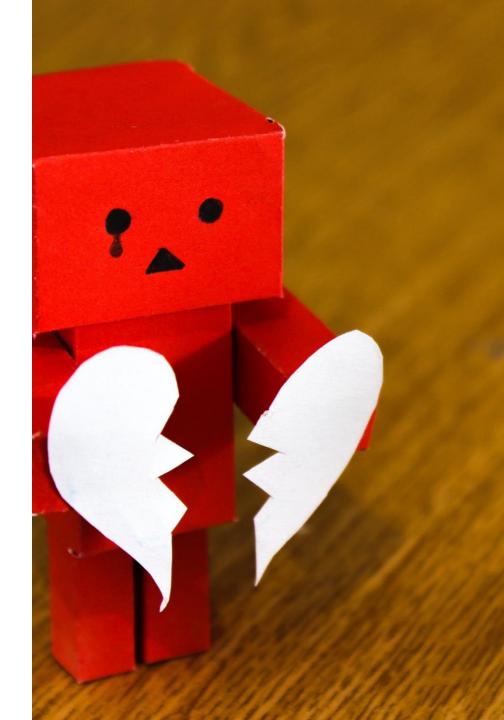
Key winning features Exploitation: individual & joint

 $\ensuremath{\textcircled{}^{\ensuremath{\mathbb{P}}}}$ The reason behind participation



Unsuccessful proposals...

- Lack focus
- Do not reflect the end-users' needs
- Do not provide added value
- Are not sufficiently ambitious
- Have a **design flaw**
- Are not clear
- Are **messy**







Gabriella Lovasz gabriella.lovasz@europamedia.org

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