





Last-minute changes before Horizon Europe proposal submission

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SPEAKER

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Proposal Development Our checklist for HE

- ✓ Formulation of the idea get it right!
- ✓ Concept development
- ✓ Finding Core Partners and Consortium building
- ✓ Impact and how to maximise that
- ✓ Potential end-user assessment
- ✓ IPR and exploitation routes
- ✓ Sustainability
- ✓ Finding the right targets and KPIs
- ✓ Work plan development
- ✓ Budget Development





How to decide

- Can we change the whole concept 1 month before the submission?
- Can we change the work plan structure 2 weeks before submission?







- Signed agreements confidentiality
- Try to meet with all partners f2f but with all of them have bilateral discussions at least online
- Test your partners well before submission
- Kick-out those who do not commit
- Always have a Plan B







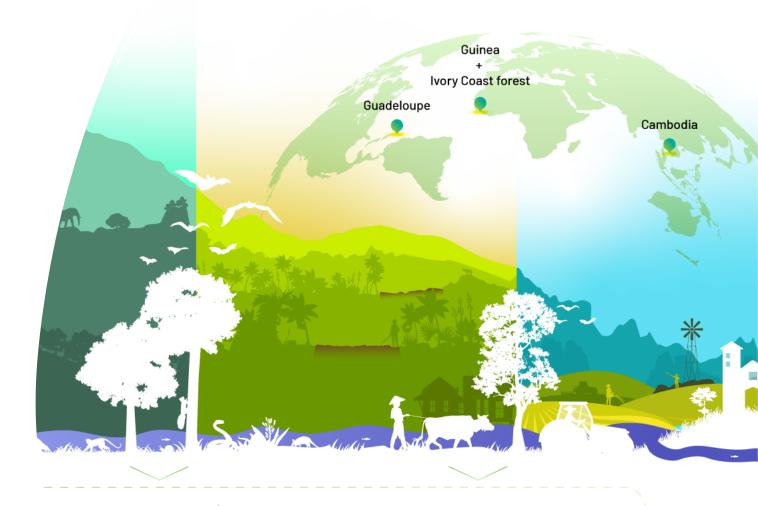
- Principles to be laid down: Scientific expertise comes first
- Convincing the coordinator
- Quitting the proposal?







- Just accept there will be very last-minute changes
- Make sure the designer understands and remains available also the last day





Biodiversity & ecosystemic services

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Socio-economic factors



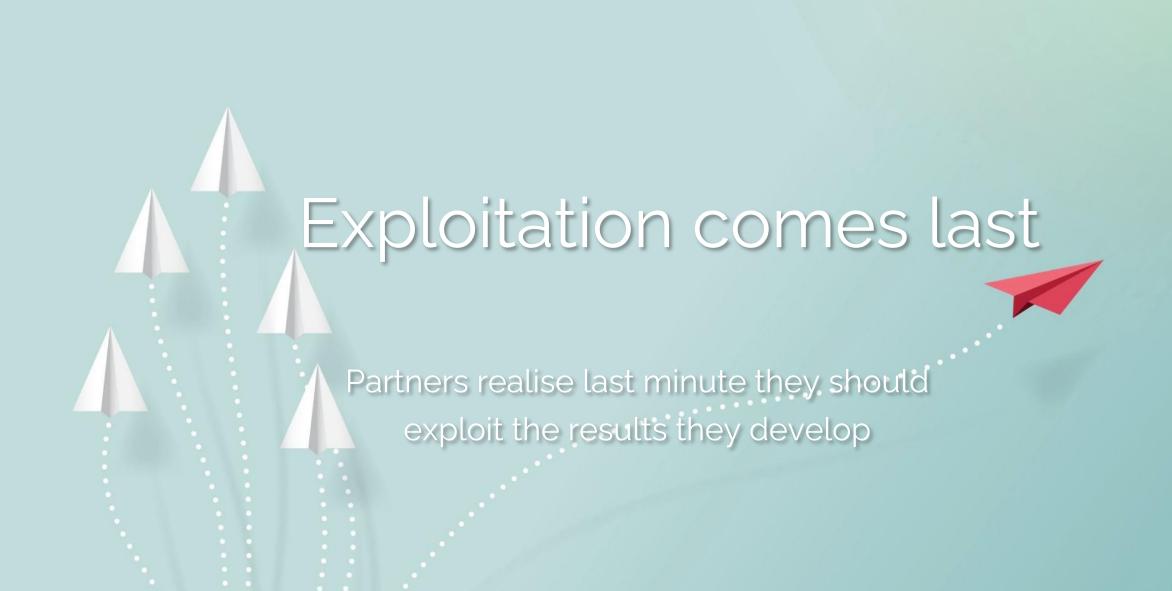
Environmental factors





- Budget shall be ready 1 week before submission
- PIC info collected asap
- Partner info collected in word also 1 month before submission
- Ethics checked by ethical expert not last minute







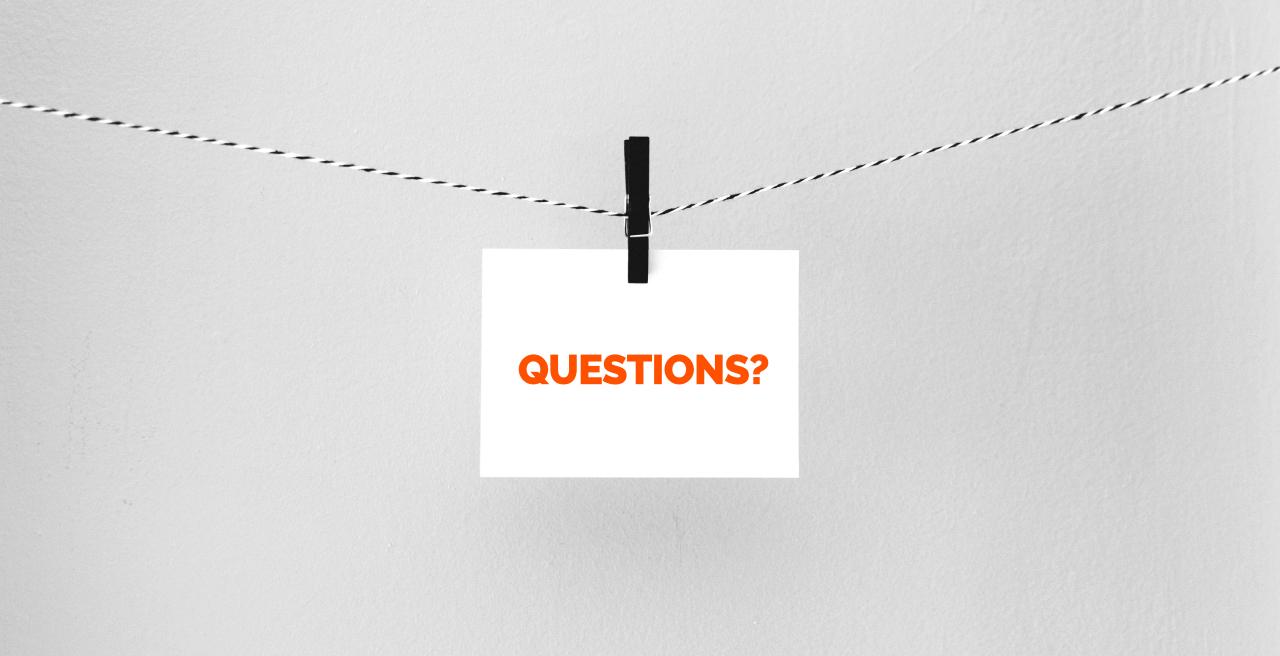
- Impact workshop and discussions with all partners is a must
- Table with all background foreground - IP protection plans information
- Bilateral discussions on KERs
- Link all this with dissemination and communication properly
- Link with innovation management





Final notes

- Do you really have all important actors in the consortium, or did you make sure that all key stakeholders will be engaged throughout the implementation?
- Did you consider for your results all potential users? And all potential uses? Do you really meet the needs of your end-users?
- Objective Activities (Outputs Outcomes) Impact is your normal logic when developing the proposal. Do not
 forget that Horizon Europe needs a different logic, as "Results lead to Impact". Start from the expected impact
 listed in the work programme and figure out what results need to be delivered for that go backwards till
 developing your objectives.
- Do you have jointly developed results? Will any of the partner need access to another partner's background to be able to do exploitation? Describe the joint ownership regime and joint/individual exploitation routes under section 2.2 in adequate detail.
- Innovation is welcome in all its forms also existing product/solution in different contexts/areas of application (incremental innovation). NB: 1.4 section in the proposal: Ambition is not only about technological innovation it is also about meeting the societal needs of your target groups
- Is sustainability properly considered? Did you link it with the every-day activities of the partner organisations? Did you secure any funding for that?





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