





# Reporting from A to Z: Internal reporting, Periodic reporting, Review meeting

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Horizon Europe Project Management and Financial Reporting

13-14 December 2022 Budapest, Hungary

## Internal reporting

### Internal reporting

To monitor the financial and technical implementation

Based on the CA at the kick off meeting you would need to discuss the internal monitoring and reporting procedures.

#### Internal reporting:

- Allows a good overview of the work that's been done
- Alerts if a partner is overspending or underspending
- Highlights issues that may hinder the implementation of the project activities



Going back to our template!

# Periodic report Technical and Financial Report

#### TRAININGS

### Periodic report module

Overview

#### Technical part

- Part A (structured information entered through the continuous reporting module)
  - Project summary
  - Deliverables, milestones, risks, etc.
  - Answers to the impact questionnaire
- Part B (narrative part submitted in a PDF through the periodic reporting module)
  - Explanation of the work carried out by the beneficiaries and overview of progress
  - Explanations on deviations from DoA

#### Financial part

- Financial statements (individual and consolidated).
- Explanation on the use of resources and information on subcontracting and in-kind contributions by third parties.
- Certificates on the financial statements (CFS), only at final payment if threshold is reached (uploaded as PDF).

Report generated automatically based on the information entered through the **periodic reporting** module.

Activated at the end of reporting periods

Must be submitted within 60 days following the end of each reporting period

### Periodic reporting module

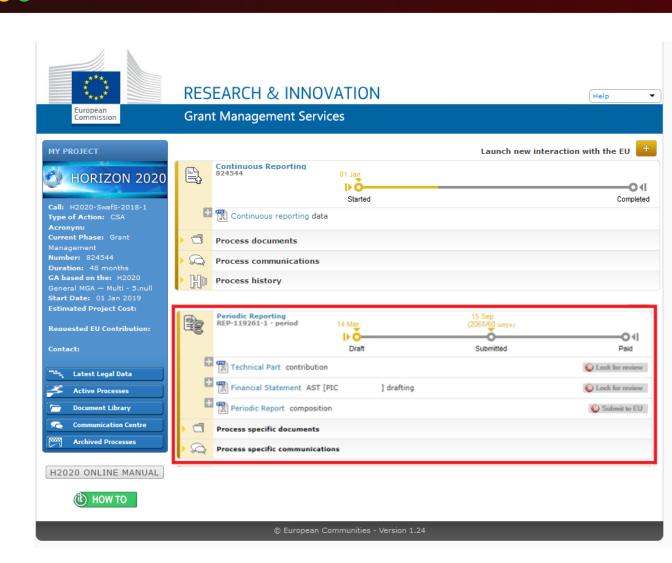
### **Functionalities**

Beneficiaries complete on-line their financial statements including the explanations on the use of resources.

Coordinator uploads the Part B of the periodic technical report (narrative part).

Periodic reporting is activated after the end of each reporting period except if an amendment is ongoing or a previous periodic report is still open.

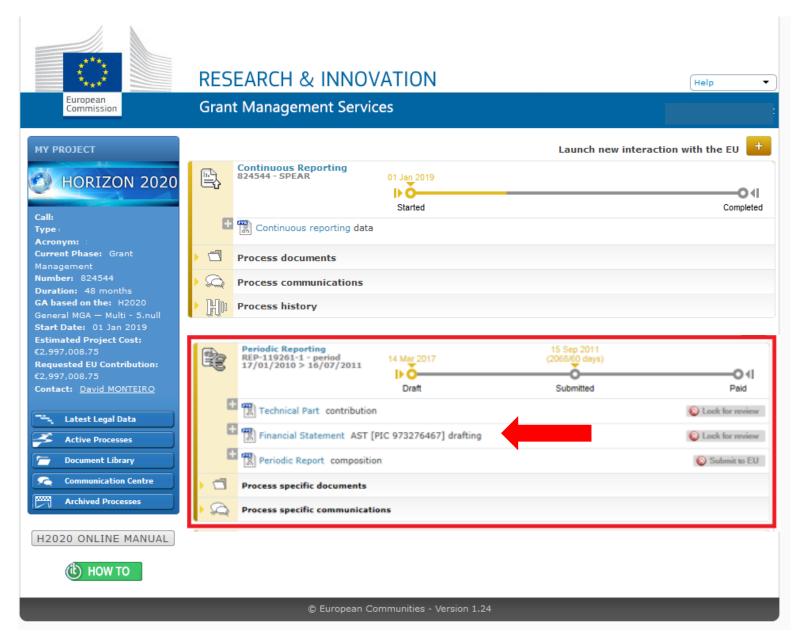




# **Financial Report**



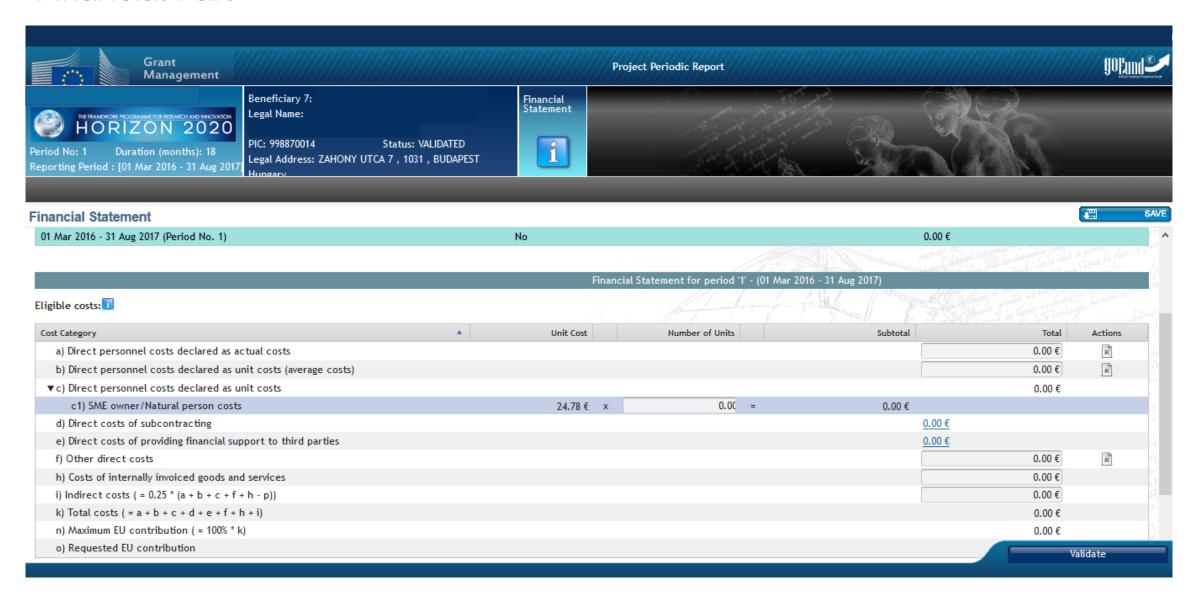
### Financial report



### Periodic Report - H2020

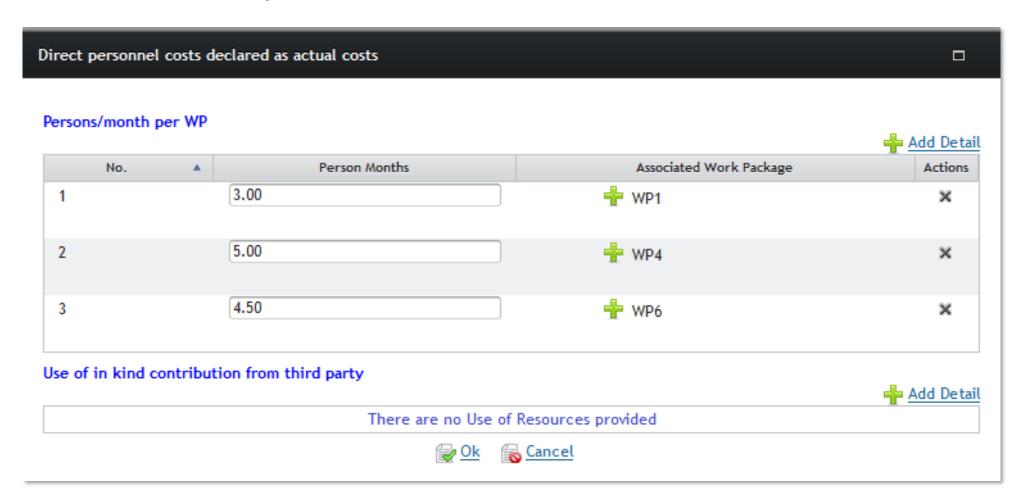


#### Financial Part





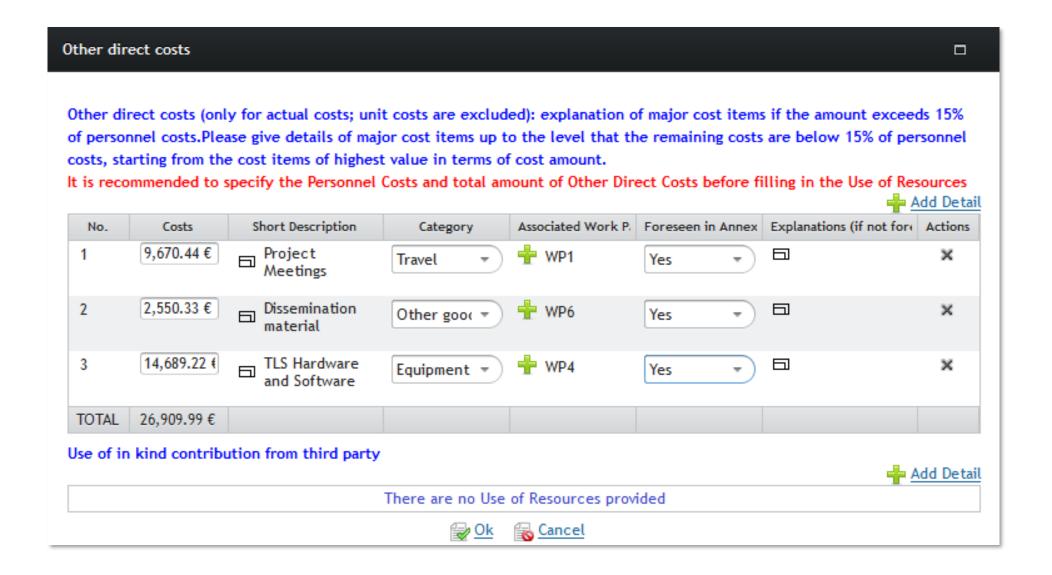
# Financial Report – H2020 Person Months spent



### Financial Report - H2020



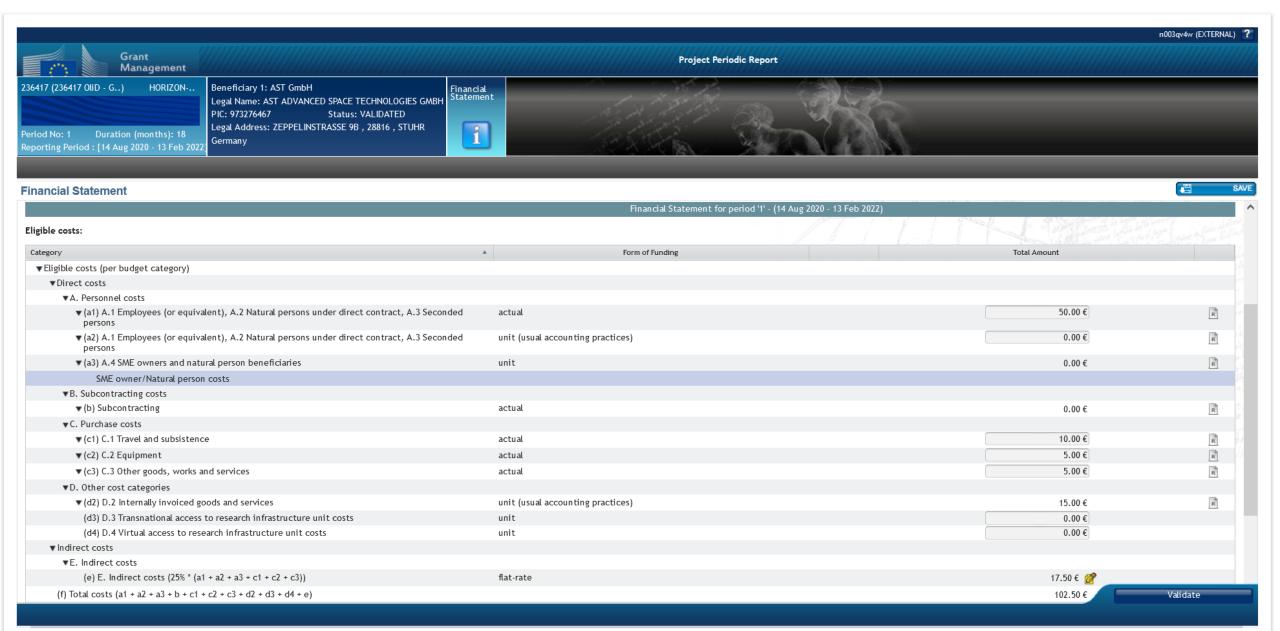
### Other direct costs



### **Periodic Report - HE**

#### **TRAININGS**

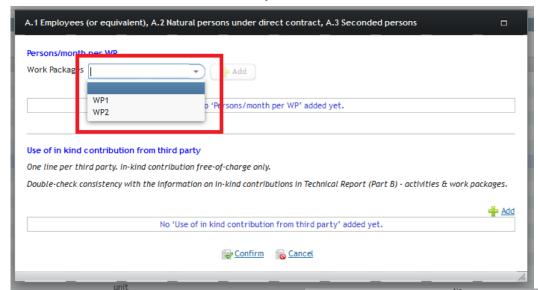
Financial Part

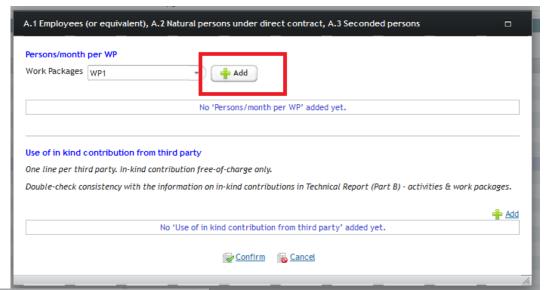


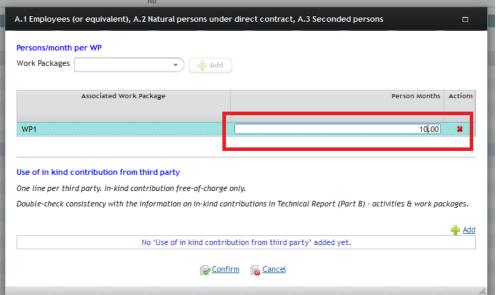


### **Financial Report - HE**

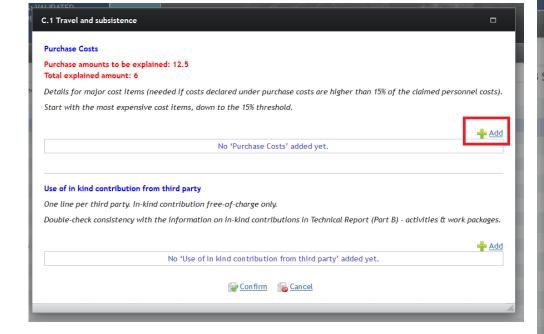
Person Months spent



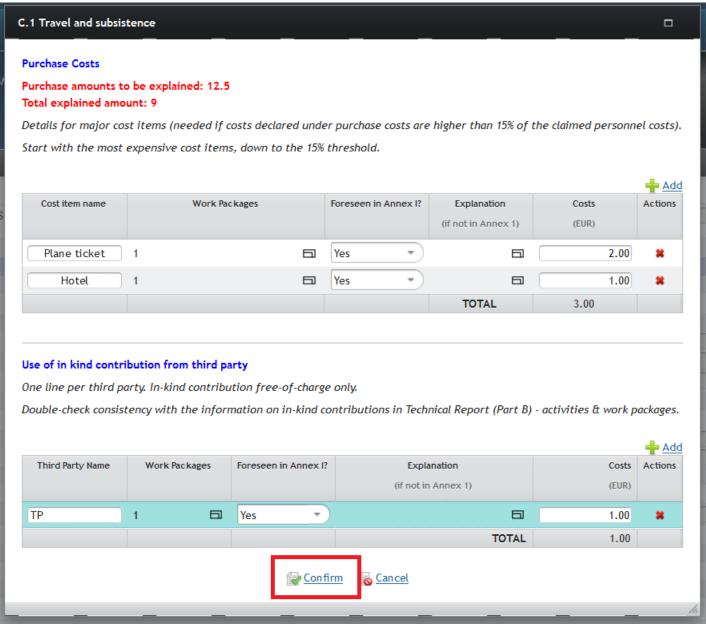




# **Financial Report - HE**Purchase costs



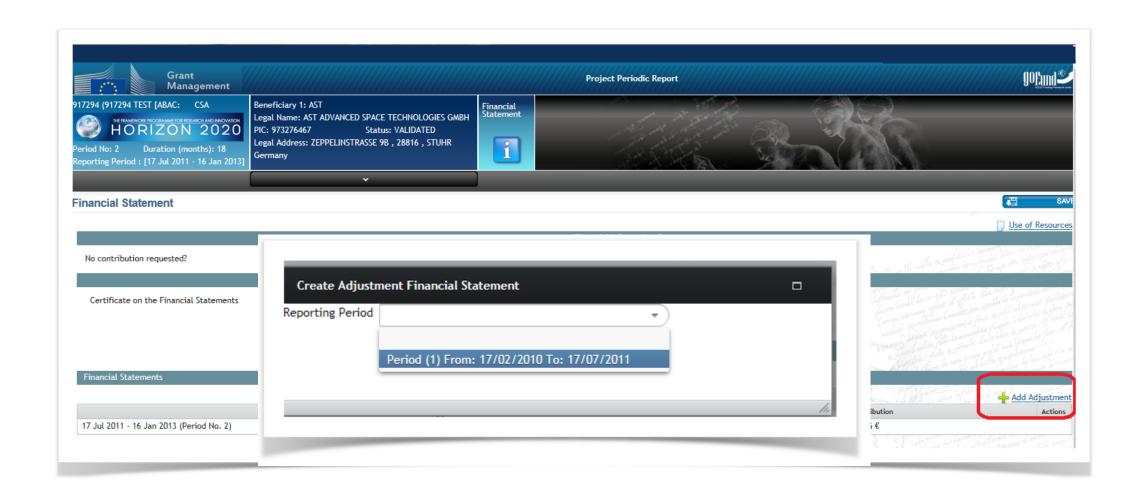






### **Adjustment in H2020 and HE**

### Financial Statement



## **Technical Report**



### Periodic technical reporting module - HE



#### **Project Summary for publication**

This section is structured in four sub-sections that must be completed on-line with suitable quality to enable direct publication by the Commission/Agency/other EU funding body. It should be easy to read i.e. written in a language easily understandable by a broader public, thereby promoting the dissemination and supporting the exploitation of EU funded results. It should preferably not exceed 7480 characters (equivalent to two pages of a text document). This part must not contain any confidential or personal data (e.g. names and addresses).

The summary for publication must be drafted as a "stand-alone" text. No references should be made to other parts of the report. References can be made only to publicly available information.

Beside the summary filled within the tool, diagrams or photographs illustrating and promoting the work of the project can be provided (only as images).

#### Context and overall objectives

text



### **Technical Report - H2020 vs HE**



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#### **Horizon Europe**

- 1. EXPLANATION OF THE WORK CARRIED OUT AND OVERVIEW OF THE PROGRESS
- 1.1 Objectives
- 1.2 Explanation of the work carried out per WP
- 1.3 Impact
- 2. FOLLOW-UP OF RECOMMENDATIONS AND COMMENTS FROM PREVIOUS REVIEW(S) (IF APPLICABLE)
- 3. EXPLOITATION PRIMARILY IN NON-ASSOCIATED THIRD COUNTRIES (IF APPLICABLE)
- 4. OPEN SCIENCE
- 5. DEVIATIONS FROM ANNEX 1 AND ANNEX 2 (IF APPLICABLE)

### How to report deviations?

Section 5. Deviations from Annex 1

#### 5.1 Tasks

 Include explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explain also the impact on other tasks on the available resources and the planning.

#### 5.2 Use of resources

• Include explanations on deviations of the use of resources between actual and planned use of resources in Annex 1, especially related to person-months per work package.

#### **5.2.1 Unforeseen subcontracting (if applicable)**

- Specify in this section:
  - The work (the tasks) performed by a subcontractor which may cover only a limited part of the project;
  - Explanation of the circumstances which caused the need for a subcontract, taking into account the specific characteristics of the project;
  - The confirmation that the subcontractor has been selected ensuring the best value for money or, if appropriate, the lowest price and avoiding any conflict of interests.

### 5.2.2 Unforeseen use of in-kind contribution from third party against payment or free of charges (if applicable)

- Specify in this section:
  - The identity of the third party;
  - The resources made available by the third party respectively against payment or free of charges
  - Explanation of the circumstances which caused the need for using these resources for carrying out the work.



### **How to report deviations?**

#### Examples

#### Tasks related deviations:

- Change in the schedule of the action
- Additional activities
- Attending at event which was not foreseen in the DoA...

#### **Budget related deviations:**

- Budget transfer between beneficiaries
- Underestimating PM
- Overspending ....

#### 5. Deviations from Annex 1 and Annex 2

#### 5.1 Tasks

The work plan detailed in the Description of the Action (DoA) remained valid and no critical deviations have been encountered during the 2nd period of . All deliverables were submitted, all milestones were achieved as planned and the Project Officer (PO) was informed in advance of any deviations in submitting from the initial schedule, in particular, the deliverables related to WP4 and WP5.

#### 5.2 Use of resources

has implemented a cost-monitoring system (Internal Financial Reporting) to keep costs under control and in consistency with the achieved results. The overall spending of the project is in line with the work implemented and with the budget foreseen in the Description of Action (DoA). All costs reported by the beneficiaries were carefully checked, needed and justified to achieve the project's objectives.

In particular, the table below provides an overview of the actual effort (person-months) spent by each project partner during the 2<sup>nd</sup> period of in comparison to the efforts included in the DoA of the project.



#### Beneficiary 3:

was responsible for Task 4.3 Finding value in university R&D- for creating an entrepreneurial -academic connected ecosystem. spent additional efforts than expected in WP4 (+0.53PM) to gather, harmonize and analyse data from Universities for the Technology Transfer model. Please note that Bar Ilan University requested less EC contribution in order to remain within it foreseen budget.

Adjustment to RP1: Following the internal revision of the RP1 financial reports submitted an Adjustment to RP1 to correct the travel costs.

#### Beneficiary 4:

as the leader of WP3 increased its efforts (+1,6PM - Adjustment to RP1 and RP2) in maximizing the benefits of the startups attended at Startup Ole, by providing matchmaking to our entrepreneurs. The additional effort did not result significant overspending of the foreseen budget.

Adjustment to RP1: Following the internal revision of the RP1 financial reports submitted an Adjustment to RP1 to correct the other direct costs.

#### Beneficiary 8:

spent additional efforts in WP<sub>3</sub> (+0.05 PM) with the preparation of the Access2Finance workshop in Bucharest within the iCEE fest. Additional efforts were required in order to harmonize the agenda of the A<sub>2</sub>F workshop with the overall programme of the iCEE fest. The additional effort spent resulted with minor overspending in terms of financial resources.

#### Beneficiary 9:

spent additional efforts in WP2 (+0.49 PM) related to the increase of administrative efforts within the organisation for arraigning the logistics for the travel of their startups to the MY-GATEWAY events. In addition, reported additional efforts in WP6 (+0.86 PM) due to their increased involvement in the Exploitation plan of the project, specifically defining the strategy for the Startup Europe Networks. Lastly, additional efforts were spent in WP7 (+1.24 PM) for the promotion of the final event, in order to increase the participation of the Slovenian startups at the event. In this respect, it is important to note that the additional effort spent to this end did not result in any overspending in terms of financial resources.

#### Beneficiary 10:

Adjustment to RP1: The adjustment to RP1 of the beneficiary was done after the thorough check of declared cost of the project. Findings are related to the Direct Personnel Cost and Other Direct Cost. Considering Direct Personnel Cost it was found out, that some components of the basic remuneration of personnel working on the project was mistakenly accounted (i.e. not considering the portion of working time spent on the project and other activities of an employee). This finding led to

### **Drafting the reports effectively**

Tips – what and how to include in the reports

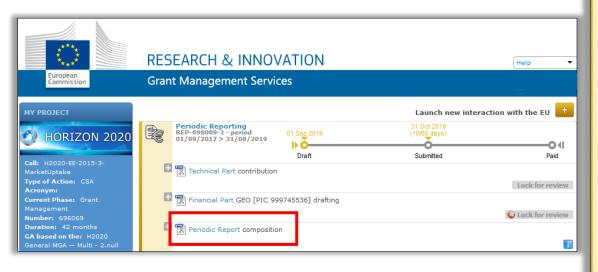
- Put together a very clear and solid Publishable / Executive Summary
- Distribute the work as in proposal preparation
- Work Progress (WP1-n): WP leaders should coordinate with input from the relevant partners
- Establish uniform templates for the sections where you need partners' input
- Consolidate partner outputs/achievements in case of joint activities (e.g. Dissemination)
- Use visuals (highlight, graphics, tables, etc.)
- Leave enough time to do the final editing, formatting and proof-reading of the reports + filling in all the info also online!
- Minor problems should never be reported find the solution "in-house"!
- Major problems (serious delays, exclusion of a beneficiary, etc.)
   have to be reported but there will be consequences...
- Report problems with options for solutions
- All other problems try to balance!

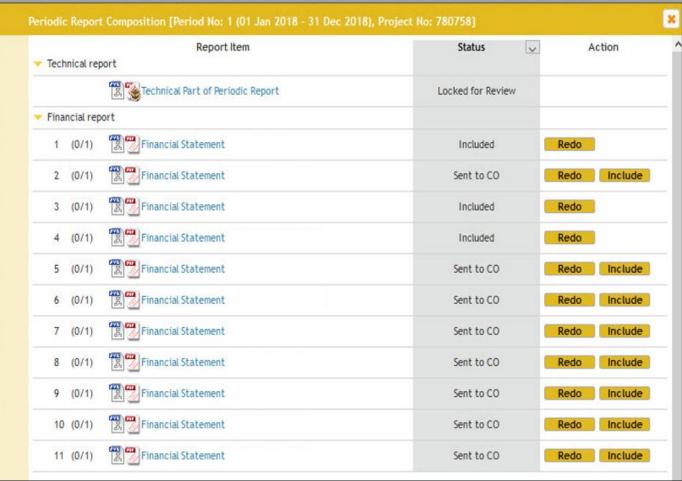


## **Submission of the report**

#### TRAININGS

### **Submission of the Period Report**







### **Submission of the Period Report**





### **EU** assessment

### of the Periodic Report and the Payment

#### Suspension of the payment deadline letter

- You have to (re)submit the updated reports/requested information via your Participant Portal account — within 30 days /15 days (last period) from receiving this letter.
- Suspension will be lifted (and the remaining payment period will continue to run again) once all issues have been resolved.

### Interim payment information letter / Payment of the Balance Letter to Coordinator

 The coordinator will be notified of the end of the payment process and will receive a payment letter and the supporting reports with the details of any cost rejected and the reasons for rejection.



### Suspension of the Payment Deadline



Letter to the consortium

You are required to (re)submit the updated reports/requested information via the Participant Portal within 30 days /15 days (last period) from receiving the letter.

Suspension will be lifted (and the remaining payment period will continue to run again) once all issues have been resolved.

Please resubmit the updated report via your <u>Funding & Tenders Portal account</u> — within **15 days** after receiving this letter.

The suspension will be lifted (and the remaining payment period will continue to run again) once the problem is solved.

Please ensure that the other members of your consortium (if any) are informed of this letter.

For any questions, please contact us via your Funding & Tenders Portal account.

Yours faithfully,

Project Officer

Subject: Horizon 2020 Framework Programme

Project:

Periodic reporting: RP 2

Request for a revised periodic report

Suspension of the payment deadline (Article 47 GA)

Dear Madam/Sir,

In connection with your above-mentioned periodic report, I would like to inform you that we had to reject the report and suspend our payment deadline because the report must be revised.

The following changes are required for the financial part:

for
 "Venue renting (including audio visual equipment)....": 25.121,01€
 Could you please provide the details of the event (date/title/relation with the project)?

for

Adjustment to RP1:

Please add a paragraph describing the adjustment in the Final Report (page 114).

for

The actual effort for RP2 reported in the Final report (page 113) is not consistent with the effort reported in the Report on Explanation of the Use of Resources"

Other direct costs:

Startup Europe Club hosting: 117,00€

Please provide details of the event (date/relation with the project)

Startup World Cup Prague: 105,86€

Please provide details of the event (date/relation with the project)

The following changes are required for the technical part:

Certificate on the Financial Statements

### **Typical mistakes**

- Beneficiary No 3 ..... for WP2, more PM than foreseen have been reported, please explain the reason for the deviation.
- Beneficiary No 9...... Has an average **monthly salary** of approx. 8.500 EUR foreseen. In the first reporting period, they are claiming personnel cost of approx. 12.200 EUR per month. Since this is a **high deviation**, **please explain** the reason. Moreover it is declaring t total number of PM for all WPs of period 1. Please provide further explanation.
- Other direct costs: Line EUR 644.70 includes EUR 254.95 for Business breakfast in Kingston on 27/04/2017 this **cost is related to an event occurred in RP1**. Please check if this amount has not already been claimed and paid in RP1. If not, please take it away from RP2 and claim it as an Adj RP1.
- For WPs 4 and 9, the **PMs foreseen are already overused**. Please clarify if the work of Beneficiary 3 in these two WPs is done or if there is still work foreseen in the next reporting period.
- Beneficiary No 4 ....., **WP8 only starts in M25, but already 6,8 PM are requested**, please clarify.
- Beneficiary No ....., is requesting **unit cost for SME owner** or natural person cost. These costs should have been foreseen in Annex2. Please confirm that this is not a typo and submit a filled in Annex 2a.



### **Payment letter**

### Interim payment information letter Payment of the Balance Letter

Subject: Horizon 2020 Framework Programme

**Grant Agreement:** 

Request for payment of the balance

Payment of the balance — Final grant amount (Articles 5.3, 21 GA)

Notification of amounts due

Dear Madam/Sir,

In connection with your above-mentioned request for **payment of the balance**, I would like to inform you that we will shortly **launch** the **payment** of **EUR 219730.69**. As coordinator, you must distribute this payment between the beneficiaries without delay.

You will find the detailed calculations in the enclosed documents.

Together with the payment of the balance, the Commission will also **release** the amount which was retained for the **Guarantee Fund** when the pre-financing was paid (**EUR 38306.22**).

Please ensure that the other members of your consortium are informed of this letter.

Subject: Horizon 2020 Framework Programme Grant Agreement

Request for interim payment (Reporting period 1 from 01/01/2015 to 31/12/2015

Dear Madam,

In connection with your above-mentioned request for interim payment, I would like to inform you that we will shortly launch the payment of EUR 293,572.81. As coordinator you must distribute this payment between the beneficiaries without delay.

You will find the detailed calculation in the enclosed documents.

Please ensure that the other members of yours consortium are informed of this letter.

Dear Madam/Sir,

In connection with your request for interim payment, I would like to inform you that we will soon make a payment of EUR 299,896.25.

The amount is below your request because:

- your consortium reached the 90% limit for interim payments.
- some costs were rejected as ineligible.

You will find the detailed calculations in the enclosed documents.

As coordinator, you must distribute this payment between the members of your consortium without delay.

For any questions, please contact us via your Participant Portal account .

# Last reporting period

### **Final Report**

### Technical Report

- For the final reporting period, the coordinator must submit, in addition to the periodic report, the final report within 60 days of the end of the final reporting period.
- The final report **covers the whole project** and is composed of a final technical and a final financial part:
- Final technical report is a publishable summary of the entire project
  - Summary of the context and overall objectives of the project (For the final period, include the conclusions of the action)
  - Work performed from the beginning of the project to the end of the period covered by the report and main results achieved so far (For the final period include an overview of the results and their exploitation and dissemination)
  - Progress beyond the state of the art and expected potential impact (including the socio-economic impact and the wider societal implications of the project)
  - Project logos, diagrams, photographs and videos illustrating its work (if available).





# Results ownership list as part of the final periodic report

Single or joint ownership of results? (Indicate the number of owners)	Result owners	Owner country of establish ment	Will the owners exploit the result?	In which form will the result be made available to other consortium members and/or third parties?	Does the exploitation of the results require access to background of one or several consortium members?  (If Yes a compulsory question opens below)	Does the exploitation of the results require access to third party IPR?  (If Yes, a compulsory question opens below)
[number of owners]	[insert owner name(s)]  [Entity or Individual]  Entity: Drop down option with project partners + 'Other'. 'Other' opens a field asking for name, address, country, and an identifier such as VAT number.  Individual: Drop down option with 'researchers in project	[country]	[YES] [NO]	[Sale of IP] [Licensing] [Open access] [Open source] [Free license] [Secret/non- disclosure agreement] [Other] [N/A]	[YES] [NO]	[YES] [NO] [NOT KNOWN]
				70		

Exploitation requires access to background of consortium members

[insert measures taken /envisaged to give access to the background required for exploitation ]

Exploitation requires access to third party IPR

[insert measures taken /envisaged to get access to the required IPR]

### Final Report

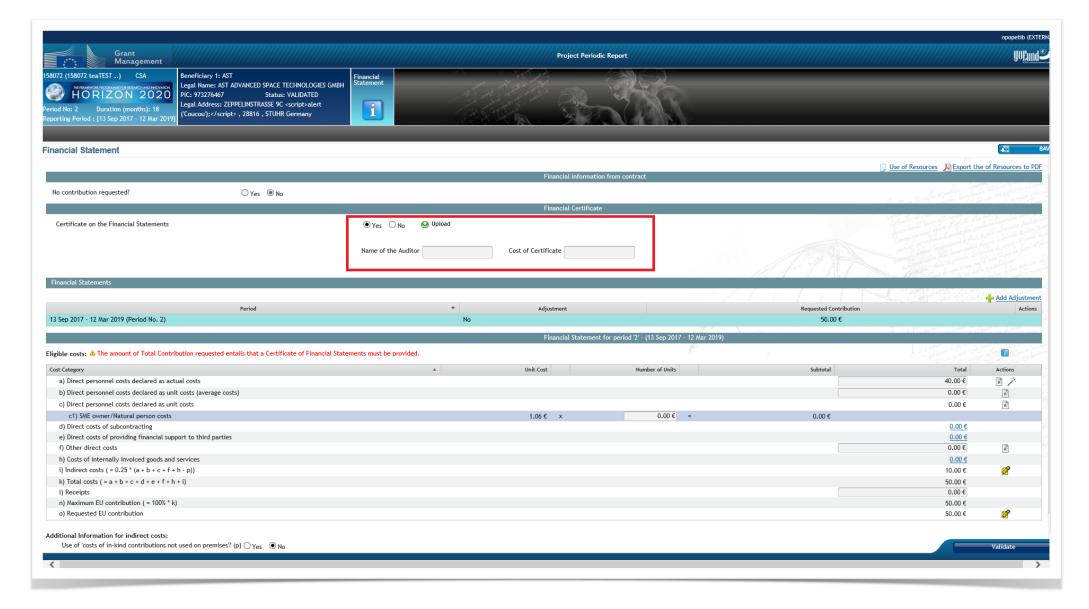
### Financial Report

- Final summary financial statement that is automatically created by the system (consolidating the data from all individual financial statements for all beneficiaries and linked third parties, for all reporting periods) and that constitutes the request for payment of the balance.
- In some cases it must be accompanied by a certificate on the financial statements - CFS (one certificate per beneficiary/linked third party).
- It is required if a beneficiary/linked third party requests a
  total financial contribution of €325,000 or more, as the
  reimbursement of actual and unit costs calculated on the
  basis of its usual cost accounting practices. In HE €430,000;
  or €725.000 for those having a System and Process Audit
- The certificate must be issued by an external auditor.





### Financial Statement



### Payment of the balance letter

#### To the Coordinator

The coordinator will be notified of the end of the payment process and will receive a Payment of the balance letter and the supporting reports with the details of any cost rejected and the reasons for rejection:

- Financial Situation Project Overview
- Financial Statement Assessment (per participant)
- Payment of the Balance calculation sheet

The coordinator must check for each beneficiary the amount of funds received and the costs reported and accepted by the EC:

- Repayment of the excess funds to the coordinator
- Payment of the balance to the partners

Project: Ref. Ares(2020)1849382 - 31/03/2020



#### EUROPEAN COMMISSION DIRECTORATE-GENERAL FOR COMMUNICATIONS NETWORKS, CONTENT AND TECHNOLOGY

Digital Single Market
Digital Innovation and Blockchain

Krisztina TOTH
EUROPA MEDIA SZOLGALTATO NON
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ZAHONY UTCA 7
1031 BUDAPEST
HUNGARY

Subject: Horizon 2020 Framework Programme

Project:

Periodic reporting: RP 2

Payment of the balance (Article 21 GA) — Final grant amount (Article 5.3 GA)

Dear Madam/Sir.

In connection with your request for payment of the balance, I would like to inform you about the calculations for your grant.

Since you have received less payments than the final grant amount, we intend to make **two payments** (EUR 149,877.12 to cover the balance and EUR 74,938.56 to release your contribution to the Guarantee Fund).

You will find the detailed calculations in the enclosed documents.

For any questions, please contact us via your Funding and Tender Portal account

Yours faithfully,

Authorising Officer

cc: Other members of the consortium (if any)

Enclosures: Financial statement assessment sheet(s)

Payment of the balance calculation sheet

Project overview

# **Review meeting**



### What is a technical review?

Projects are reviewed (monitored) to assess the work carried out over a given period. Reviews may cover the technical implementation of the project (i.e. its scientific and technological relevance) but may also cover financial and budgetary aspects or compliance with other obligations under the GA.

The reviewer(s) assess the **project progress** with regard to:

- the initial work plan
- deliverables
- planned and used resources
- relevance of the objectives
- scientific and industrial quality
- management procedures and methods
- beneficiaries' contributions, and
- the expected potential impact in scientific, technological, economic, competitive and social terms, and the plans for the use and dissemination of results.

When? Ad-hoc OR Foreseen (Number of reviews and the foreseen date (month on e.g. M12) is specified in the GA)

By whom? Contracted experts of the EC

Who should attend? Coordinator (mandatory) and the WP leaders.

### **Review process**

- before the review?
- The Commission informs the project via the Coordinator – approx. 2 months before the review meeting.
- Coordinator and the PO should agree on the date of the review and the agenda. Duration of the review meeting: 1 day approx.
- Consortium prepares the presentations (WP presentations) and all other requested documents (submitted deliverables, draft/final periodic report)
- Coordinator should send all requested documents and the presentations in advance.
- Reviewer(s) read all relevant documents before the review meeting, and may send questions in advance.

Dear Madam/Sir.

I am writing in connection with your above-mentioned grant and would like to inform you that we are planning a review procedure.

The review will cover the project activities that you have carried out.

It will examine:

- the degree to which the work plan has been carried out and whether all deliverables were completed
- whether the objectives are still relevant and provide scientific or industrial breakthrough potential
- how resources were planned and used in relation to the achieved progress, and if their use respects the principles of economy, efficiency and effectiveness
- the management procedures and methods of the project
- the beneficiaries' contributions and their integration within the project
- the expected potential scientific, technological, economic, competitive and social impact, and plans for using and disseminating results
- eligibility of the costs claimed
- compliance with other grant agreement obligations.

It will also cover the work of third parties involved in the project (e.g. linked third parties, third parties giving in-kind contributions, subcontractors, etc).

We will be assisted by the following outside expert(s):

- •
- :
- .
- .
- .

Please let us know — within 5 days of receiving this letter — if you object to any of these experts on the grounds of commercial confidentiality, and explain the reasons why (via your <u>Funding & Tenders Portal account</u>).

The review will include a review meeting which will take place at the following venue:

#### Invitation to the review meeting

When?: 11/02/2020

Where?: Avenue Beaulieu 25, Bruxelles

Please provide us at your earliest convenience with a draft agenda for the meeting (unless already done).

I would be grateful if you could inform the other members of your consortium (if any) of this letter.

For any questions, please contact us via your Funding & Tenders Portal account

### **Review process**

- during the review?
- PO introduces the Reviewer(s), progress and the purpose of the review;
- Coordinator introduces the partners (mainly WP leaders)
- Coordinator gives an overview about the project, progress and about any open/pending issues, next steps;
- Presentation of the WP leaders;
- Budget spending overview by the Coordinator;
- Q&A session with the Reviewer(s) and the PO;
- Closing remarks and feedback of the Reviewer(s) and the PO;
- Reviewer(s) assess the project based on the written material and information provided at the meeting. (In the event of remote review, the assessment is based on written documents only)



### **Outcome of the review**

**Expert Review Report** - the reviewer(s) draw(s) up the Expert Review Report on a project, and the Commission sends it to the consortium via the coordinator, but it is not made public. If more than one expert is involved in project review, they issue a single consolidated report written by a rapporteur. In case of remote reviews separate review reports are developed.

- The reviewer(s) will also assist the Commission by recommending any changes that may be required. However, the final decision on recommendations and changes is taken by the Commission alone.
- Beneficiaries may comment on the review report within 30 days of receiving it.

**Project assessment by the Commission** - taking the experts' formal recommendations into account, the Commission informs the coordinator of its decision, which, however, may depart from the recommendations. It may entail

- Accepting or rejecting the deliverables
- Allowing the project to continue in its existing form
- Suggesting modifications,
- Suspend the project implementation (under certain conditions the project may continue when all requirements are fulfilled, or
- Taking steps to terminate the grant agreement or to exclude a beneficiary from taking part.

Subject: Horizon 2020 Framework Programme

Project:

Project review (Article 22) Draft project review report

Dear Madam/Sir,

I am writing in connection with the above-mentioned review procedure for your grant.

Please find enclosed the draft review report. As you know it was drafted with the help of outside experts.

In our view, the project implementation is satisfactory.

To improve the implementation, we would recommend the following changes:

#### GENERAL PROJECT REVIEW CONSOLIDATED REPORT

Grant agreement (GA) number:			
Project <sup>1</sup> Acronym:	InnORBIT		
Project title:	Empowering innovation intermediaries to generate sustainable initiatives to incentivise and accelerate the commercialisation of space innovation		
Type of action:	CSA		
Start date of the project:	01/01/2021		
Duration of the project:	30		
Name of primary coordinator contact and organisation:			
Period covered by the report:	from 01/01/2021 to 15/11/2021		
Periodic report/Reporting period number:	Assessment not linked to the end of a reporting period		
Date of first submission of the periodic report (if applicable):	Not applicable		
$\begin{array}{lll} Amendments & (latest & AMD & concerning \\ & description of the \ action)^2 \end{array}$	Not applicable		
Date of meeting with consortium (if applicable):	Not applicable		
Name of project officer:			
Name(s) of monitors:	-		





# Krisztina Toth <a href="mailto:krisztina.toth@europamedia.org">krisztina.toth@europamedia.org</a>

