### Europa Media online course



## Coordinate the work of Continuous reporting, Periodic Reporting, Final Reporting, and the Review meeting

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Managing Director, Europa Media Norge AS

Project coordination in Horizon Europe
19 September 2023

## Content

- Continuous reporting
- Periodic reporting
- Final reporting
- Reviews



## HE Grant Agreement obligations Reporting and payments

#### ARTICLE 21 — REPORTING

#### 21.1 Continuous reporting

The beneficiaries must continuously report on the progress of the action (e.g. **deliverables**, **milestones**, **outputs/outcomes**, **critical risks**, **indicators**, etc; if any), in the Portal Continuous Reporting tool and in accordance with the timing and conditions it sets out (as agreed with the granting authority).

Standardised deliverables (e.g. progress reports not linked to payments, reports on cumulative expenditure, special reports, etc; if any) must be submitted using the templates published on the Portal.

#### 21.2 Periodic reporting: Technical reports and financial statements

In addition, the beneficiaries must provide reports to request payments, in accordance with the schedule and modalities set out in the Data Sheet (see Point 4.2):

- for additional prefinancings (if any): an additional prefinancing report
- for interim payments (if any) and the final payment: a **periodic report**.

#### ARTICLE 22 — PAYMENTS AND RECOVERIES — CALCULATION OF AMOUNTS DUE

#### 22.1 Payments and payment arrangements

Payments will be made in accordance with the schedule and modalities set out in the Data Sheet (see Point 4.2).

They will be made in euro to the bank account indicated by the coordinator (see Data Sheet, Point 4.2) and must be distributed without unjustified delay (restrictions may apply to distribution of the initial prefinancing payment; see Data Sheet, Point 4.2).

Payments to this bank account will discharge the granting authority from its payment obligation.



## **Monitoring implementation Scope and timing**

- The Commission/Agency must monitor the activities of the projects in order to assess and verify:
  - that the beneficiaries implement the project as described in Annex 1 of the Grant Agreement (GA) (Description of the action – DoA).
  - the eligibility of the costs claimed.
- In order for the Commission/Agency to verify that the project is implemented properly, the beneficiaries must submit any information requested, and in particular the deliverables and reports detailed in the GA.

- Monitoring project implementation is a continuous task that can take place at any moment during the active period of the project (and beyond).
- but there are key contractual tasks that make project monitoring most relevant at certain periods in project's life, in particular after each reporting period at the time of payments.

Project Officers monitor projects. External experts may assist.

Review meetings may be organised regularly, normally after each reporting period. External experts may assist.



## Project reporting Schedule

• The beneficiaries must provide reports to request payments, in accordance with the schedule and modalities set out in the Data Sheet.

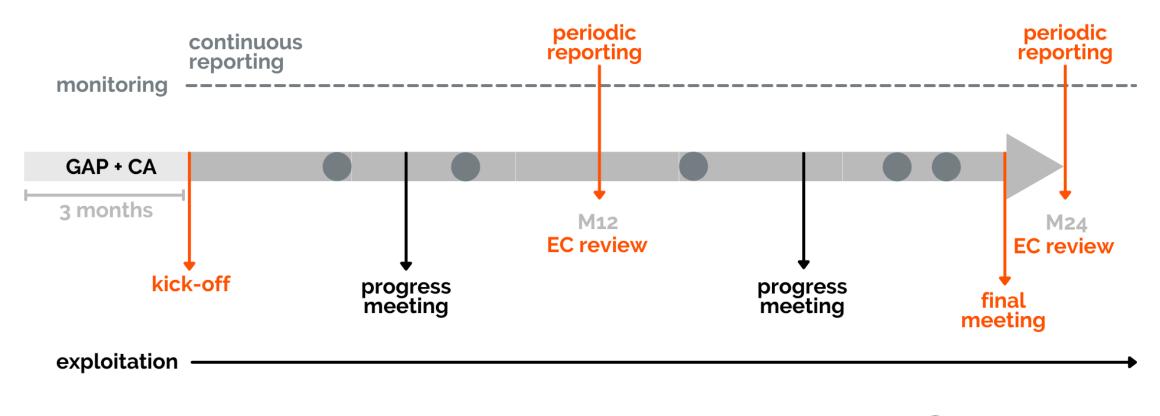
#### 4.2 Periodic reporting and payments

Reporting and payment schedule (art 21, 22):

		Payments				
	Reporting periods		Type	Deadline	Type	Deadline (time to pay)
RP No	Month from	Month to				
					Initial prefinancing	30 days from entry into force/10 days before starting date – whichever is the latest
1	1	12	Periodic report	60 days after end of reporting period	Interim payment	90 days from receiving periodic report
2	13	24	Periodic report	60 days after end of reporting period	Final payment	90 days from receiving periodic report



## Reporting schedule Overview of implementation





## Internal reporting

To monitor the financial and technical implementation

Based on the CA at the kick off meeting you would need to discuss the internal monitoring and reporting procedures.

#### Internal reporting:

- Allows a good overview of the work that's been done
- Alerts if a partner is overspending or underspending
- Highlights issues that may hinder the implementation of the project activities



Going back to our template!

## Internal reporting

#### Instructions

- E-mails to be sent to proper contacts
- Instructions second time, example the first time
- Video tutorials are useful

Dear ACRONYM main contacts,

This email is sent to all main contact persons of the ACRONYM beneficiaries (partners that receive funding from the EU) and <u>every recipient is kindly requested to take action</u>: please ask your colleagues from your finance department (or equivalent) to provide a financial report of the first 12 months of the project (<u>1 August 2022 – 31 July 2023</u>) according to the template attached.

Please note that this financial reporting will be done cumulatively, so could you kindly use your 6M financial report as a basis and add/update this report for the <u>additional months 7-12</u>.

The same way as the last time, please fill the template with the actual costs according to categories as defined in the project budget and send it back to <a href="mail@address">email@address</a> **before Monday 16**<sup>th</sup> **Sept 2023**.

There are two worksheets to fill: the 'financial report' worksheet and the 'details PM and subcontracting' worksheet.

As a reminder: it is necessary to register the time spent on the ACRONYM project for all beneficiaries. If your organization does not have a system for this in place, this template can be used:

<u>HorizonEurope template\_time-declaration\_en.docx</u>. The original budget for the project (as stated in the Grant Agreement) can be found here:

ACRONYM total budget Annex2 June 2022.xlsx

Please let us know if you have any questions. Name and name and name ACRONYM Coordination Team

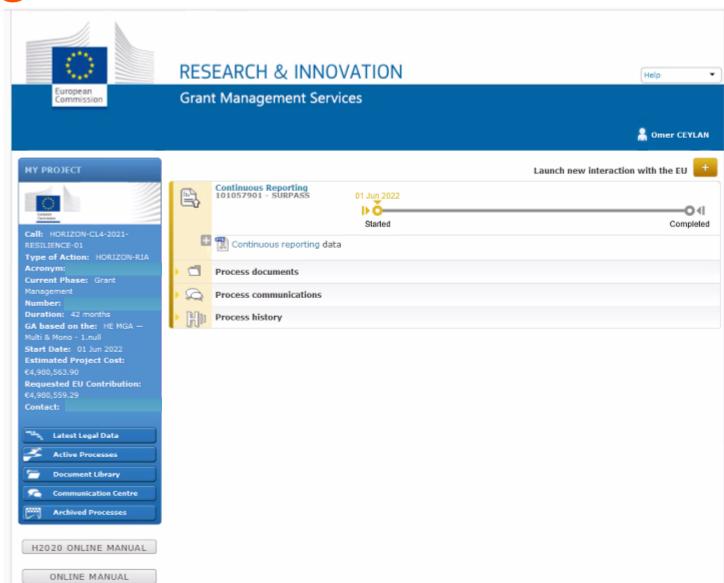


## Continuous reporting



## Continuous reporting module

- Project summary
- Submission of deliverables
- Report progress in achieving milestones
- Follow-up critical risks
- Reporting on horizontal issues
  - Open access tables (publications, datasets, other results)
  - Dissemination, exploitation and communication activities
  - Policy questionnaires
- Continuous Reporting is activated at the project start





Deliverables

## **Deliverables**



#### Deliverables and Other Reports ?

For each Deliverable, a single file (max 52MB) can be uploaded

Add actual delivery dates (or new due date for late deliverables, together with an explanation for the delay). In the Comments, please indicate if the deliverable was achieved as planned or not.

The labels used mean:

Public - fully open

Sensitive - limited under the conditions of the Grant Agreement

EU classified — RESTREINT-UE/EU-RESTRICTED, CONFIDENTIAL, SECRET-UE/EU-CONFIDENTIAL, SECRET-UE/EU-SECRET under Decision 2015/444. For items classified under other rules (e.g. national or international organization), please select the equivalent EU classification level.

#### Show Filters 💥 Clear Filters

Work Pack	Deliverabl	Deliverat	Deliverable Name		Description	Lead Be	Туре	Disseminat	Due Date	New Due Date Delivery Date	Approval Date	Status		
WP1	D1.1	D1					R	PU	30 Nov 2022	28 Nov 2022		Submitted	<b>©</b>	^
WP1	D1.2	D2					R	PU	31 Aug 2024			Pending	<b>@</b>	
WP1	D1.3	D3					R	PU	31 Aug 2026			Pending	<b>@</b>	
WP1	D1.4	D4					R	PU	31 Aug 2024			Pending	<b>⊕</b>	
WP1	D1.5	D5					R	PU	30 Jun 2026			Pending	<b>@</b>	
WP2	D2.1	D6		I			R	SEN	31 Aug 2023			Pending	<b>@</b>	
WP2	D2.2	D7					R	SEN	31 Aug 2024			Pending	<b>@</b>	
WP2	D2.3	D8		T.			R	SEN	31 Aug 2025			Pending	<b>@</b>	
WP3	D3.1	D9					R	SEN	29 Feb 2024			Pending	<b>⊕</b>	
WP3	D3.2	D10					DEW	PU	31 Dec 2025			Pending	<b>@</b>	
WP3	D3.3	D11					DEW	PU	31 May 2026			Pending	<b>⊙</b>	
WP3	D3.4	D12					R	PU	31 Aug 2026			Pending	<b>@</b>	
WP4	D4.1	D13					R	SEN	28 Feb 2026			Pending	<b>⊕</b>	
WP4	D4.2	D14					R	SEN	31 Dec 2025			Pending	<b>⊙</b>	
WP4	D4.3	D15		1			R	SEN	28 Feb 2026			Pending	<b>⊙</b>	~

## **Coordination tasks**

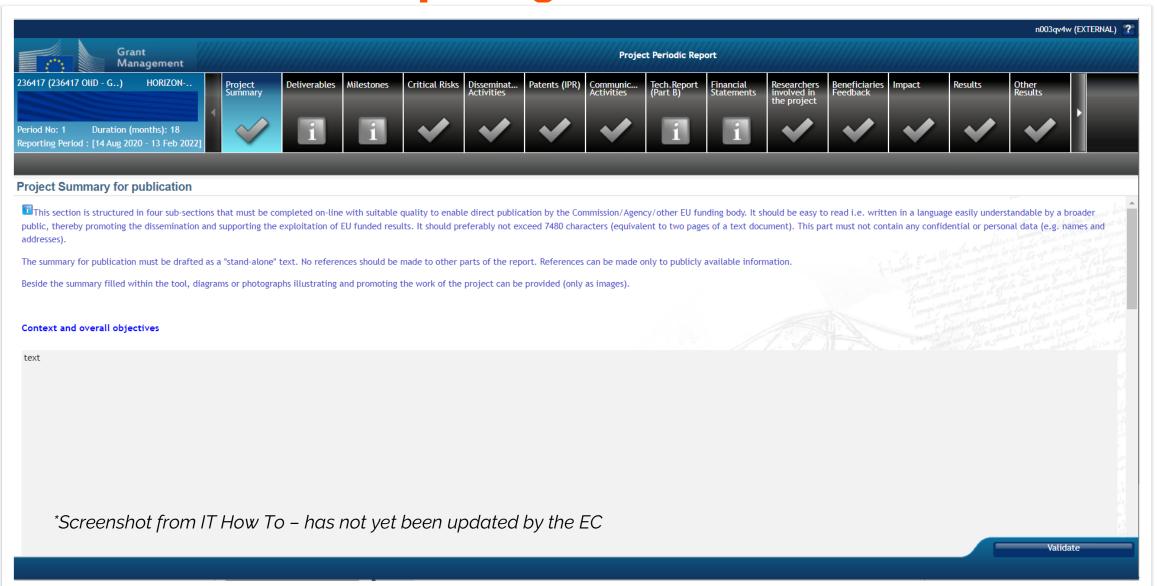
- Collaboration with WP leaders
- Regular meetings
- Risk assessment
- Internal reports to be delivered properly
- DEC table filled in actions uploaded by the DEC WP leader
- Ask for clarification



## Periodic reporting



## Periodic technical reporting module - HE





## **Technical Report - H2020 vs HE**



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#### **Horizon Europe**

- 1. EXPLANATION OF THE WORK CARRIED OUT AND OVERVIEW OF THE PROGRESS
- 1.1 Objectives
- 1.2 Explanation of the work carried out per WP
- 1.3 Impact
- 2. FOLLOW-UP OF RECOMMENDATIONS AND COMMENTS FROM PREVIOUS REVIEW(S) (IF APPLICABLE)
- 3. EXPLOITATION PRIMARILY IN NON-ASSOCIATED THIRD COUNTRIES (IF APPLICABLE)
- 4. OPEN SCIENCE
- 5. DEVIATIONS FROM ANNEX 1 AND ANNEX 2 (IF APPLICABLE)

## How to report deviations?

Section 5. Deviations from Annex 1

#### 5.1 Tasks

• Include explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explain also the impact on other tasks on the available resources and the planning.

#### 5.2 Use of resources

• Include explanations on deviations of the use of resources between actual and planned use of resources in Annex 1, especially related to person-months per work package.

#### **5.2.1 Unforeseen subcontracting (if applicable)**

- Specify in this section:
  - The work (the tasks) performed by a subcontractor which may cover only a limited part of the project;
  - Explanation of the circumstances which caused the need for a subcontract, taking into account the specific characteristics of the project;
  - The confirmation that the subcontractor has been selected ensuring the best value for money or, if appropriate, the lowest price and avoiding any conflict of interests.

### 5.2.2 Unforeseen use of in-kind contribution from third party against payment or free of charges (if applicable)

- · Specify in this section:
  - The identity of the third party;
  - The resources made available by the third party respectively against payment or free of charges
  - Explanation of the circumstances which caused the need for using these resources for carrying out the work.



## **How to report deviations?**

#### Examples

#### Tasks related deviations:

- Change in the schedule of the action
- Additional activities
- Attending at event which was not foreseen in the DoA...

#### **Budget related deviations:**

- Budget transfer between beneficiaries
- Underestimating PM
- Overspending ....

#### 5. Deviations from Annex 1 and Annex 2

#### 5.1 Tasks

The work plan detailed in the Description of the Action (DoA) remained valid and no critical deviations have been encountered during the 2nd period of . All deliverables were submitted, all milestones were achieved as planned and the Project Officer (PO) was informed in advance of any deviations in submitting from the initial schedule, in particular, the deliverables related to WP4 and WP5.

#### 5.2 Use of resources

has implemented a cost-monitoring system (Internal Financial Reporting) to keep costs under control and in consistency with the achieved results. The overall spending of the project is in line with the work implemented and with the budget foreseen in the Description of Action (DoA). All costs reported by the beneficiaries were carefully checked, needed and justified to achieve the project's objectives.

In particular, the table below provides an overview of the actual effort (person-months) spent by each project partner during the 2<sup>nd</sup> period of in comparison to the efforts included in the DoA of the project.



#### Beneficiary 3:

was responsible for Task 4.3 Finding value in university R&D- for creating an entrepreneurial -academic connected ecosystem. spent additional efforts than expected in WP4 (+0.53PM) to gather, harmonize and analyse data from Universities for the Technology Transfer model. Please note that Bar Ilan University requested less EC contribution in order to remain within it foreseen budget.

Adjustment to RP1: Following the internal revision of the RP1 financial reports submitted an Adjustment to RP1 to correct the travel costs.

#### Beneficiary 4:

as the leader of WP3 increased its efforts (+1,6PM - Adjustment to RP1 and RP2) in maximizing the benefits of the startups attended at Startup Ole, by providing matchmaking to our entrepreneurs. The additional effort did not result significant overspending of the foreseen budget.

Adjustment to RP1: Following the internal revision of the RP1 financial reports submitted an Adjustment to RP1 to correct the other direct costs.

#### Beneficiary 8:

spent additional efforts in WP<sub>3</sub> (+0.05 PM) with the preparation of the Access2Finance workshop in Bucharest within the iCEE fest. Additional efforts were required in order to harmonize the agenda of the A<sub>2</sub>F workshop with the overall programme of the iCEE fest. The additional effort spent resulted with minor overspending in terms of financial resources.

#### Beneficiary 9:

spent additional efforts in WP2 (+0.49 PM) related to the increase of administrative efforts within the organisation for arraigning the logistics for the travel of their startups to the MY-GATEWAY events. In addition, reported additional efforts in WP6 (+0.86 PM) due to their increased involvement in the Exploitation plan of the project, specifically defining the strategy for the Startup Europe Networks. Lastly, additional efforts were spent in WP7 (+1.24 PM) for the promotion of the final event, in order to increase the participation of the Slovenian startups at the event. In this respect, it is important to note that the additional effort spent to this end did not result in any overspending in terms of financial resources.

#### Beneficiary 10:

Adjustment to RP1: The adjustment to RP1 of the beneficiary was done after the thorough check of declared cost of the project. Findings are related to the Direct Personnel Cost and Other Direct Cost. Considering Direct Personnel Cost it was found out, that some components of the basic remuneration of personnel working on the project was mistakenly accounted (i.e. not considering the portion of working time spent on the project and other activities of an employee). This finding led to

## **Drafting the reports effectively**

Tips – what and how to include in the reports

- Put together a very clear and solid Publishable / Executive Summary
- Distribute the work as in proposal preparation
- Work Progress (WP1-n): WP leaders should coordinate with input from the relevant partners
- Establish uniform templates for the sections where you need partners' input
- Consolidate partner outputs/achievements in case of joint activities (e.g. Dissemination)
- Use visuals (highlight, graphics, tables, etc.)
- Leave enough time to do the final editing, formatting and proof-reading of the reports + filling in all the info also online!
- Minor problems should never be reported find the solution "in-house"!
- Major problems (serious delays, exclusion of a beneficiary, etc.)
   have to be reported but there will be consequences...
- Report problems with options for solutions
- All other problems try to balance!



## **Suspension of the Payment Deadline**



Letter to the consortium

You are required to (re)submit the updated reports/requested information via the Participant Portal within 30 days /15 days (last period) from receiving the letter.

Suspension will be lifted (and the remaining payment period will continue to run again) once all issues have been resolved.

Please resubmit the updated report via your <u>Funding & Tenders Portal account</u> — within **15 days** after receiving this letter.

The suspension will be lifted (and the remaining payment period will continue to run again) once the problem is solved.

Please ensure that the other members of your consortium (if any) are informed of this letter.

For any questions, please contact us via your Funding & Tenders Portal account.

Yours faithfully,

Project Officer

Subject: Horizon 2020 Framework Programme

Project: '

Periodic reporting: RP 2

Request for a revised periodic report

Suspension of the payment deadline (Article 47 GA)

Dear Madam/Sir,

In connection with your above-mentioned periodic report, I would like to inform you that we had to reject the report and suspend our payment deadline because the report must be revised.

The following changes are required for the financial part:

for
 "Venue renting (including audio visual equipment)....": 25.121,01€
 Could you please provide the details of the event (date/title/relation with the project)?

for

Adjustment to RP1:

Please add a paragraph describing the adjustment in the Final Report (page 114).

for

The actual effort for RP2 reported in the Final report (page 113) is not consistent with the effort reported in the Report on Explanation of the Use of Resources"

Other direct costs:

Startup Europe Club hosting: 117,00€

Please provide details of the event (date/relation with the project)

Startup World Cup Prague: 105,86€

Please provide details of the event (date/relation with the project)

The following changes are required for the technical part:

Certificate on the Financial Statements

## Typical mistakes

- Beneficiary No 3 ..... for WP2, more PM than foreseen have been reported, please explain the reason for the deviation.
- Beneficiary No 9...... Has an average **monthly salary** of approx. 8.500 EUR foreseen. In the first reporting period, they are claiming personnel cost of approx. 12.200 EUR per month. Since this is a **high deviation**, **please explain** the reason. Moreover it is declaring t total number of PM for all WPs of period 1. Please provide further explanation.
- Other direct costs: Line EUR 644.70 includes EUR 254.95 for Business breakfast in Kingston on 27/04/2017 this **cost is related to an event occurred in RP1**. Please check if this amount has not already been claimed and paid in RP1. If not, please take it away from RP2 and claim it as an Adj RP1.
- For WPs 4 and 9, the **PMs foreseen are already overused**. Please clarify if the work of Beneficiary 3 in these two WPs is done or if there is still work foreseen in the next reporting period.
- Beneficiary No 4 ....., **WP8 only starts in M25, but already 6,8 PM are requested**, please clarify.
- Beneficiary No ....., is requesting **unit cost for SME owner** or natural person cost. These costs should have been foreseen in Annex2. Please confirm that this is not a typo and submit a filled in Annex 2a.



## **Payment letter**

### Interim payment information letter Payment of the Balance Letter

Subject: Horizon 2020 Framework Programme

**Grant Agreement:** 

Request for payment of the balance

Payment of the balance — Final grant amount (Articles 5.3, 21 GA)

Notification of amounts due

Dear Madam/Sir,

In connection with your above-mentioned request for **payment of the balance**, I would like to inform you that we will shortly **launch** the **payment** of **EUR 219730.69**. As coordinator, you must distribute this payment between the beneficiaries without delay.

You will find the detailed calculations in the enclosed documents.

Together with the payment of the balance, the Commission will also **release** the amount which was retained for the **Guarantee Fund** when the pre-financing was paid (**EUR 38306.22**).

Please ensure that the other members of your consortium are informed of this letter.

Subject: Horizon 2020 Framework Programme Grant Agreement

Request for interim payment (Reporting period 1 from 01/01/2015 to 31/12/2015

Dear Madam,

In connection with your above-mentioned request for interim payment, I would like to inform you that we will shortly launch the payment of EUR 293,572.81. As coordinator you must distribute this payment between the beneficiaries without delay.

You will find the detailed calculation in the enclosed documents.

Please ensure that the other members of yours consortium are informed of this letter.

Dear Madam/Sir,

In connection with your request for interim payment, I would like to inform you that we will soon make a payment of EUR 299,896.25.

The amount is below your request because:

- your consortium reached the 90% limit for interim payments.
- some costs were rejected as ineligible.

You will find the detailed calculations in the enclosed documents.

As coordinator, you must distribute this payment between the members of your consortium without delay.

For any questions, please contact us via your Participant Portal account .

## **Coordination tasks**

- Cross check the technical and financial reports
- Ask for deviation explanations
- Compare planned and real spending rates
- Be ready with the explanations EC may ask
- Overspending and underspending figure out now, not at the end
- A problem should be reported with a solution/proposition
- Pay attention to the max 85% funding distribution



# Periodic reporting Lump sum projects

## Reporting obligations

of the lump sum projects

### **Continuous reporting**

As it is in any other Horizon Europe grants

### **Periodic reporting**

Consist of Technical report and Status of Work Packages

#### Process:

- Consortium will prepare a detailed Technical report.
- The coordinator declares work packages as Completed or Not Completed. This should be justified by the technical periodic report. Partially completed – only at the last reporting period.
- The project officer will assess the technical report and the status for each work packages declared
- There is no reporting of actual costs or of resources.



#### TRAININGS

## Periodic report module

### **Action grants**

#### **Technical part**

- Part A (structured information entered through the continuous reporting module)
  - Project summary
  - Deliverables, milestones, risks, etc.
  - Answers to the impact questionnaire
- Part B (narrative part submitted in a PDF through the periodic reporting module)
  - Explanation of the work carried out by the beneficiaries and overview of progress
  - Explanations on deviations from DoA

#### Financial part

- Financial 9 ments (individual Land consolid
- Explanation contributions

  Explanation and in-kind and in-kind

Report generated automatically based on the information entered through the **periodic** reporting module.

Activated at the end of reporting periods

Must be submitted within 60 days following the end of each reporting period



## Periodic reporting module

#### **Functionalities**

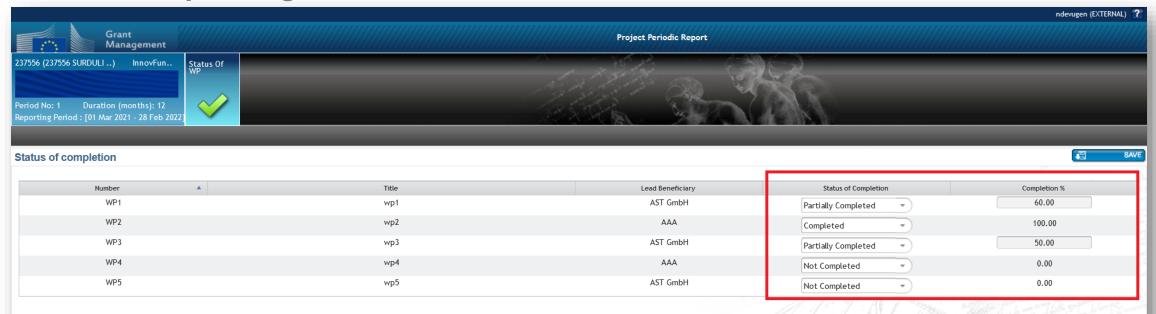
- At the end of each reporting period, each beneficiary will receive a notification to complete:
- Their contribution to the Technical Part (this is common for all beneficiaries in the project)
- Their contribution to the Status of Work Packages (this is common for all beneficiaries in the project)
- They can see the read-only Status of Work Packages and the Periodic Report composition task, which need to be completed by the Coordinator.





## **Status of the Work Packages**

Periodic reporting



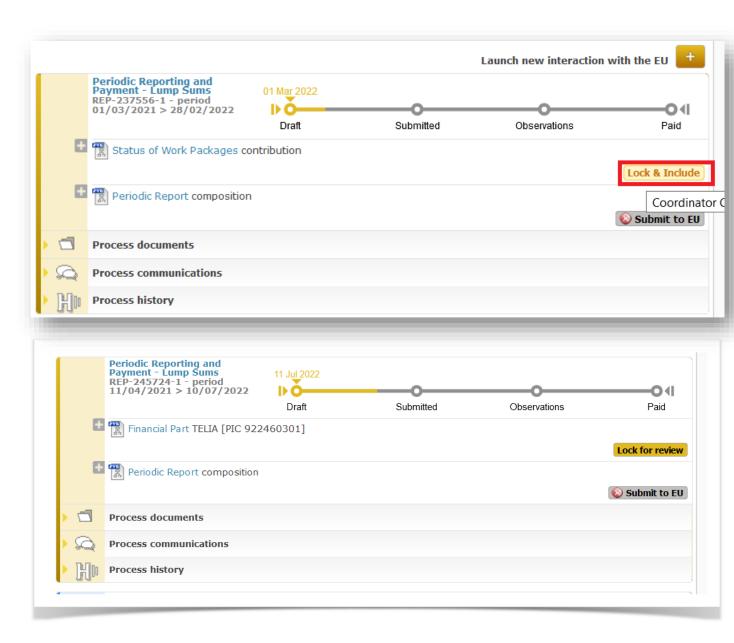
- The Coordinator declares the status of the work packages as Completed or Not Completed
- An incomplete work package can be completed and paid in a subsequent reporting period.
- Partially Completed status with % of completion can only be used at the final reporting period
- Completion of the work packages are based on the completion of the activities and not on a successful outcomes (like the action grants)

Validat



## Financial statements Periodic reporting

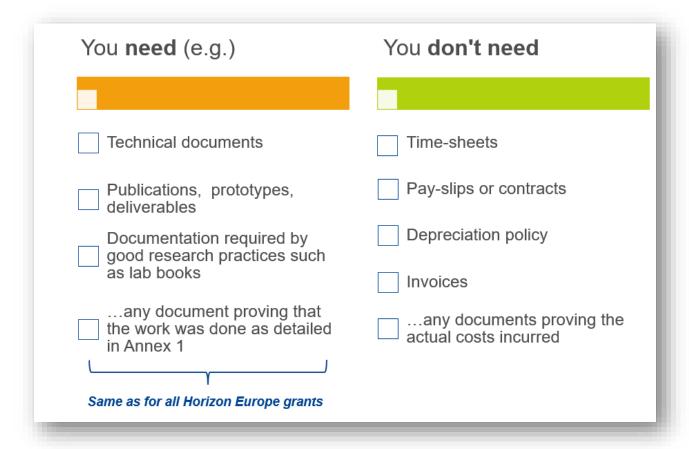
- The Locking & Including of the Status of Work packages by the Coordinator automatically generate the Financial Statement for all beneficiaries and sent a notification to the Coordinator that the Financial Statement is ready to be signed.
- Financial Statements are created based on the completed work packages (at the final reporting, partially completed work packages as well) and the corresponding lump sum shares.





## **Keeping records**

You need vs. You don't need, however.....



Source: EC slides: Lump Sum Funding in Horizon Europe: How does it work? How to write a proposal? (9 February 2023)

#### What if?

- lump sum project is not your only project
- if you have both a running action grant and a lump sum project and what if one of them is H2020 and the other one is Horizon Europe?
- What if you have colleagues who are working on both a lump sum project and an action grant?

Good questions, right?

## Final report

## **Final Report**

### Technical Report

- For the final reporting period, the coordinator must submit, in addition to the periodic report, the final report within 60 days of the end of the final reporting period.
- The final report **covers the whole project** and is composed of a final technical and a final financial part:
- Final technical report is a publishable summary of the entire project
  - Summary of the context and overall objectives of the project (For the final period, include the conclusions of the action)
  - Work performed from the beginning of the project to the end of the period covered by the report and main results achieved so far (For the final period include an overview of the results and their exploitation and dissemination)
  - Progress beyond the state of the art and expected potential impact (including the socio-economic impact and the wider societal implications of the project)
  - Project logos, diagrams, photographs and videos illustrating its work (if available).





## Results ownership list as part of the final periodic report

Single or joint ownership of results? (Indicate the number of owners)	Result owners	Owner country of establish ment	Will the owners exploit the result?	In which form will the result be made available to other consortium members and/or third parties?	Does the exploitation of the results require access to background of one or several consortium members?  (If Yes a compulsory question opens below)	Does the exploitation of the results require access to third party IPR?  (If Yes, a compulsory question opens below)
[number of owners]	[insert owner name(s)]  [Entity or Individual]  Entity: Drop down option with project partners + 'Other'. 'Other' opens a field asking for name, address, country, and an identifier such as VAT number.  Individual: Drop down option with 'researchers in project	[country]	[YES] [NO]	[Sale of IP] [Licensing] [Open access] [Open source] [Free license] [Secret/non- disclosure agreement] [Other] [N/A]	[YES] [NO]	[YES] [NO] [NOT KNOWN]
				70		

Exploitation requires access to background of consortium members

[insert measures taken /envisaged to give access to the background required for exploitation ]

Exploitation requires access to third party IPR

[insert measures taken /envisaged to get access to the required IPR]

## Final Report

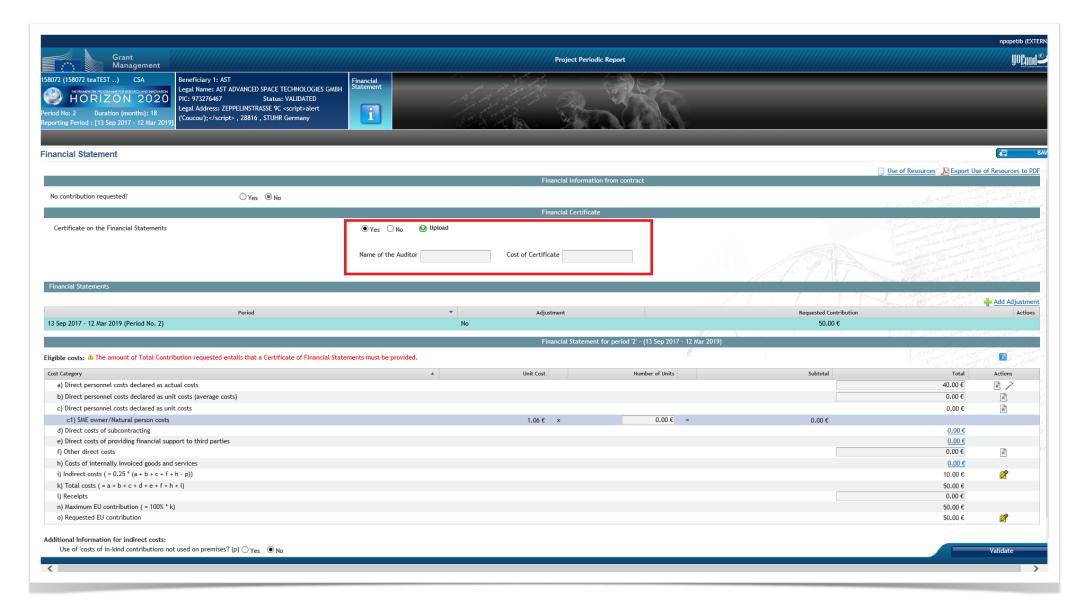
### Financial Report

- Final summary financial statement that is automatically created by the system (consolidating the data from all individual financial statements for all beneficiaries and linked third parties, for all reporting periods) and that constitutes the request for payment of the balance.
- In some cases it must be accompanied by a certificate on the financial statements - CFS (one certificate per beneficiary/linked third party).
- It is required if a beneficiary/linked third party requests a
  total financial contribution of €325,000 or more, as the
  reimbursement of actual and unit costs calculated on the
  basis of its usual cost accounting practices. In HE €430,000;
  or €725.000 for those having a System and Process Audit
- The certificate must be issued by an external auditor.





### Financial Statement



### Payment of the balance letter

#### To the Coordinator

The coordinator will be notified of the end of the payment process and will receive a Payment of the balance letter and the supporting reports with the details of any cost rejected and the reasons for rejection:

- Financial Situation Project Overview
- Financial Statement Assessment (per participant)
- Payment of the Balance calculation sheet

The coordinator must check for each beneficiary the amount of funds received and the costs reported and accepted by the EC:

- Repayment of the excess funds to the coordinator
- Payment of the balance to the partners

Project: Ref. Ares(2020)1849382 - 31/03/2020



#### EUROPEAN COMMISSION DIRECTORATE-GENERAL FOR COMMUNICATIONS NETWORKS, CONTENT AND TECHNOLOGY

Digital Single Market
Digital Innovation and Blockchain

Krisztina TOTH
EUROPA MEDIA SZOLGALTATO NON
PROFITKOZHASZNU KFT
ZAHONY UTCA 7
1031 BUDAPEST
HUNGARY

Subject: Horizon 2020 Framework Programme

Project:

Periodic reporting: RP 2

Payment of the balance (Article 21 GA) — Final grant amount (Article 5.3 GA)

Dear Madam/Sir.

In connection with your request for payment of the balance, I would like to inform you about the calculations for your grant.

Since you have received less payments than the final grant amount, we intend to make **two payments** (EUR 149,877.12 to cover the balance and EUR 74,938.56 to release your contribution to the Guarantee Fund).

You will find the detailed calculations in the enclosed documents.

For any questions, please contact us via your Funding and Tender Portal account

Yours faithfully,

Authorising Officer

cc: Other members of the consortium (if any)

Enclosures: Financial statement assessment sheet(s)

Payment of the balance calculation sheet

Project overview

## **Coordination tasks**

- As earlier in the periodic report, but pay attention on final justifications
- High focus on KPI achievement
- Final DEC plan and Sustainability plans
- IPR management of results
- Result ownership table



## Review preparation



### What is a technical review?

Projects are reviewed (monitored) to assess the work carried out over a given period. Reviews may cover the technical implementation of the project (i.e. its scientific and technological relevance) but may also cover financial and budgetary aspects or compliance with other obligations under the GA.

The reviewer(s) assess the **project progress** with regard to:

- the initial work plan
- deliverables
- planned and used resources
- relevance of the objectives
- scientific and industrial quality
- management procedures and methods
- beneficiaries' contributions, and
- the expected potential impact in scientific, technological, economic, competitive and social terms, and the plans for the use and dissemination of results.

When? Ad-hoc OR Foreseen (Number of reviews and the foreseen date (month on e.g. M12) is specified in the GA)

By whom? Contracted experts of the EC

Who should attend? Coordinator (mandatory) and the WP leaders.

### **Review process**

- before the review?
- The Commission informs the project via the Coordinator – approx. 2 months before the review meeting.
- Coordinator and the PO should agree on the date of the review and the agenda. Duration of the review meeting: 1 day approx.
- Consortium prepares the presentations (WP presentations) and all other requested documents (submitted deliverables, draft/final periodic report)
- Coordinator should send all requested documents and the presentations in advance.
- Reviewer(s) read all relevant documents before the review meeting, and may send questions in advance.

Dear Madam/Sir.

I am writing in connection with your above-mentioned grant and would like to inform you that we are planning a review procedure.

The review will cover the project activities that you have carried out.

It will examine:

- the degree to which the work plan has been carried out and whether all deliverables were completed
- whether the objectives are still relevant and provide scientific or industrial breakthrough potential
- how resources were planned and used in relation to the achieved progress, and if their use respects the principles of economy, efficiency and effectiveness
- the management procedures and methods of the project
- the beneficiaries' contributions and their integration within the project
- the expected potential scientific, technological, economic, competitive and social impact, and plans for using and disseminating results
- eligibility of the costs claimed
- compliance with other grant agreement obligations.

It will also cover the work of third parties involved in the project (e.g. linked third parties, third parties giving in-kind contributions, subcontractors, etc).

We will be assisted by the following outside expert(s):

- :
- :
- \_
- .
- .

Please let us know — within 5 days of receiving this letter — if you object to any of these experts on the grounds of commercial confidentiality, and explain the reasons why (via your <u>Funding & Tenders Portal account</u>).

The review will include a review meeting which will take place at the following venue:

#### Invitation to the review meeting

When?: 11/02/2020

Where?: Avenue Beaulieu 25, Bruxelles

Please provide us at your earliest convenience with a draft agenda for the meeting (unless already done).

I would be grateful if you could inform the other members of your consortium (if any) of this letter.

For any questions, please contact us via your Funding & Tenders Portal account

### **Review process**

- during the review?
- PO introduces the Reviewer(s), progress and the purpose of the review;
- Coordinator introduces the partners (mainly WP leaders)
- Coordinator gives an overview about the project, progress and about any open/pending issues, next steps;
- Presentation of the WP leaders;
- Budget spending overview by the Coordinator;
- Q&A session with the Reviewer(s) and the PO;
- Closing remarks and feedback of the Reviewer(s) and the PO;
- Reviewer(s) assess the project based on the written material and information provided at the meeting. (In the event of remote review, the assessment is based on written documents only)



#### **Outcome of the review**

**Expert Review Report** - the reviewer(s) draw(s) up the Expert Review Report on a project, and the Commission sends it to the consortium via the coordinator, but it is not made public. If more than one expert is involved in project review, they issue a single consolidated report written by a rapporteur. In case of remote reviews separate review reports are developed.

- The reviewer(s) will also assist the Commission by recommending any changes that may be required. However, the final decision on recommendations and changes is taken by the Commission alone.
- Beneficiaries may comment on the review report within 30 days of receiving it.

**Project assessment by the Commission** - taking the experts' formal recommendations into account, the Commission informs the coordinator of its decision, which, however, may depart from the recommendations. It may entail

- Accepting or rejecting the deliverables
- Allowing the project to continue in its existing form
- Suggesting modifications,
- Suspend the project implementation (under certain conditions the project may continue when all requirements are fulfilled, or
- Taking steps to terminate the grant agreement or to exclude a beneficiary from taking part.

Subject: Horizon 2020 Framework Programme

Project:

Project review (Article 22) Draft project review report

Dear Madam/Sir,

I am writing in connection with the above-mentioned review procedure for your grant.

Please find enclosed the draft review report. As you know it was drafted with the help of outside experts.

In our view, the project implementation is satisfactory.

To improve the implementation, we would recommend the following changes:

#### GENERAL PROJECT REVIEW CONSOLIDATED REPORT

Grant agreement (GA) number:					
Project <sup>1</sup> Acronym:	InnORBIT				
Project title:	Empowering innovation intermediaries to generate sustainable initiatives to incentivise and accelerate the commercialisation of space innovation				
Type of action:	CSA				
Start date of the project:	01/01/2021				
Duration of the project:	30				
Name of primary coordinator contact and organisation:					
Period covered by the report:	from 01/01/2021 to 15/11/2021				
Periodic report/Reporting period number:	Assessment not linked to the end of a reporting period				
Date of first submission of the periodic report (if applicable):	Not applicable				
$\begin{array}{lll} Amendments & (latest & AMD & concerning \\ & description of the \ action)^2 \end{array}$	Not applicable				
Date of meeting with consortium (if applicable):	Not applicable				
Name of project officer:					
Name(s) of monitors:					

## **Coordination tasks**

- Get to know the reviewers adjust the focus
- Organise a pre-review with key partners
- Be prepared for the unexpected
- Draft report to be ready a lot sooner challenge!
- You should be strict, so reviewers do not have to.
- Ask them/accept their help/suggestions
- Answer to reviewers thank you very much, we will carefully adjust



## Any questions?



## THANKYOUfor your attention

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