

# Horizon Europe Academy The Fundamentals

1-3 March 2023

Prague, Czech Republic



### AGENDA

### Day 1

09:00 - 09:15	Registration
09:15 - 09:45	Event Opening
09:45 - 10:15	What makes a Horizon Europe proposal successful Jelena Kajganović, Senior Project Manager, Geonardo
	<ul> <li>Introduction to the key success features of EU research and innovation projects.</li> <li>Tasks and responsibilities of a partner and the coordinating organisation</li> <li>Experiences, good and poor practices</li> </ul>
	(10:15 – 10:30 Coffee break)
10:30 - 11:15	Building a winning consortium or joining one Ömer Ceylan, Managing Director, Geonardo
	<ul> <li>Build the most suitable Consortium for your next HE project.</li> <li>What are the key aspects to consider when building up your partnership?</li> <li>Your tools to find the right partners: searching facilities, networks, events and more.</li> <li>Maintaining partnerships and connections in the long run.</li> <li>Tips on networking events and virtual networking to be prepared in these times.</li> </ul>
	<ul> <li>Understand the winning consortium characteristics in Horizon Europe.</li> </ul>
	(11:15 – 11:30 Technical break)
11:30 - 12:15	Key steps in proposal writing <i>Ömer Ceylan</i>
	<ul> <li>Introduction to the Funding and Tenders Portal</li> <li>Proposal writing steps – key elements, templates to consider – what to discuss and when. Intro to the tools and procedures set up by the European Commission.</li> </ul>
	(12:15 – 13:00 Lunch break)
13:00 - 13:30	How to smoothly Lead a proposal to submission? Jelena Kajganović
	<ul> <li>How to distribute the writing of the proposal amongst the key partners</li> <li>How to effectively mobilise your partners to unleash their full potential in terms of their input to the proposal and mobilisation of their resources</li> </ul>
	<ul> <li>What are the key proposal sections that require input to be gathered and consolidated from all partners?</li> <li>How to make sure that your partners provide you with accurate data and input for the budget</li> </ul>
	(13:30 – 13:40 Technical break)
13:40 - 15:00	Exercise: Practicing the very basic tools
	Under the moderation of trainers, participants work in groups on putting together work packages, Gantt chart, PERT diagram – understand the concept development procedure.

15:00 End of Day 1



### AGENDA

#### Day 2

# 09:00 - 10:30 Introduction to Finances in Horizon Europe Ömer Ceylan Key principles of EU funding for R&I projects Overview of the Annotated Model Grant Agreement

- Grant types and funding rules
- Importance of budgeting
- Fundamentals of financial management in R&I projects
- Eligibility rules
- Direct and Indirect cost
- Introduction to the major cost categories in an R&I project budget

(10:30 – 10:45 Coffee break)

# 10:45 - 12:00Resource Planning and Budgeting in Horizon Europe Proposals<br/>Jelena Kajganović & Ömer Ceylan

- Proposal budget vs. project spending
- Estimating costs: Personnel, travel, subcontracting and other direct costs
- Coordinators vs. partners in budget planning
- Resource planning and budgeting tools
- Examples of budgeting process in small/medium vs. large-scale projects
- Lump sum funding in Horizon Europe

(12:00 – 13:00 Lunch break)

#### 13:00 – 15:00 Workshop: Resource Planning and Budgeting in HE Proposals

Participants will go through exercises to estimate their budget for a virtual proposal in which they are a partner. They will have to calculate their person-month rate correctly, estimate other direct costs such as travel, consumables, equipment, subcontracting, and demonstrate how their technical role and planned activities in the project are consistent with their planned resources and budget.

(14:00 – 14:15 Technical break)

15:00 End of Day 2



### AGENDA

## Day 3

<ul> <li>Introduction to the implementation stages of an EU research and innovation project.</li> <li>What are the steps, what are the tasks and responsibilities of a partner and the coordinating organisation?</li> <li>Best and worst practices will help highlighting how a successful or bad project looks like.</li> <li>(1000 - 1015 Coffee break)</li> <li>10:15 - 11:00</li> <li>Getting your project started Omer Ceylan</li> <li>Key tasks, tools, and procedures you need to know before you start implementing the project – on an organisational level (formulate the work and roles internally) and on a consortium level (what would make you a good coordinator).</li> <li>Setting up the project management tools – a web platform or a package of Word and Excel templates?</li> <li>Web-based communication, telcos or f2f events? How many, how often?</li> <li>Basic templates for monitoring the performance of your consortium.</li> <li>Kick off meeting.</li> <li>(11:00 - 11:15 Technical break)</li> <li>11:15 - 12:15</li> <li>Short introduction to the reporting obligations and project management duties Jelena Kajganović</li> <li>Brief overview of Continuous reporting and Periodic reporting: timeline, responsibilities, task to be completed jointly or individually.</li> <li>Introduction to the Periodic report template. Payment schedule.</li> <li>(12:15 - 13:00 Lunch break)</li> <li>13:00 - 14:00</li> <li>Workshop: Project Management Case Studies</li> <li>Under the moderation of trainers, participants work in groups on real-life scenarios with problematic and challenging situations in R&amp;I projects and discuss how to handle these or avoid them in real life.</li> <li>(14:00 - 14:00 Follow for successful communication and dissemination Jelena Kajganović</li> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projec</li></ul>	09:00- 10:00	An EU project lifecycle <i>Ömer Ceylan</i>
<ul> <li>10:15 - 11:00 Getting your project started Omer Ceylan</li> <li>Key tasks, tools, and procedures you need to know before you start implementing the project - on an organisational level (formulate the work and roles internally) and on a consortium level (what would make you a good coordinator).</li> <li>Setting up the project management tools - a web platform or a package of Word and Excel templates?</li> <li>Web-based communication, telcos or f2f events? How many, how often?</li> <li>Basic templates for monitoring the performance of your consortium.</li> <li>Kick off meeting.</li> <li>(11:00 - 11:15 Technical break)</li> <li>11:15 - 12:15 Short introduction to the reporting obligations and project management duties Jelena Kajganović</li> <li>Brief overview of Continuous reporting and Periodic reporting: timeline, responsibilities, task to be completed jointly or individually.</li> <li>Introduction to the Periodic report template. Payment schedule.</li> <li>(12:15 - 13:00 Lunch break)</li> <li>13:00 - 14:00 Workshop: Project Management Case Studies Under the moderation of trainers, participants work in groups on real-life scenarios with problematic and challenging situations in R&amp;I projects and discuss how to handle these or avoid them in real life.</li> <li>(14:00 - 14:10 Technical break)</li> <li>14:10 - 15:00 Golden tips for successful communication and dissemination Jelena Kajganović</li> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul>		<ul> <li>innovation project.</li> <li>What are the steps, what are the tasks and responsibilities of a partner and the coordinating organisation?</li> <li>Best and worst practices will help highlighting how a successful or</li> </ul>
<ul> <li><i>Omer Ceytan</i> <ul> <li>Key tasks, tools, and procedures you need to know before you start implementing the project - on an organisational level (formulate the work and roles internally) and on a consortium level (what would make you a good coordinator).</li> <li>Setting up the project management tools - a web platform or a package of Word and Excel templates?</li> <li>Web-based communication, telcos or f2f events? How many, how often?</li> <li>Basic templates for monitoring the performance of your consortium.</li> <li>Kick off meeting.</li> <li>(11:00 - 11:15 Technical break)</li> </ul> </li> <li>11:15 - 12:15 Short introduction to the reporting obligations and project management duties Jelena Kajganović</li> <li>Brief overview of Continuous reporting and Periodic reporting: timeline, responsibilities, task to be completed jointly or individually.</li> <li>Introduction to the Periodic report template. Payment schedule. (12:15 - 13:00 Lunch break)</li> </ul> <li>13:00 - 14:00 Workshop: Project Management Case Studies         <ul> <li>Under the moderation of trainers, participants work in groups on real-life scenarios with problematic and challenging situations in R&amp;l projects and discus how to handle these or avoid them in real life. (14:00 - 14:10 Technical break)</li> </ul> </li> <li>14:10 - 15:00 Golden tips for successful communication and dissemination Jelena Kajganović         <ul> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul> </li>		(10:00 – 10:15 Coffee break)
<ul> <li>implementing the project – on an organisational level (formulate the work and roles internally) and on a consortium level (what would make you a good coordinator).</li> <li>Setting up the project management tools – a web platform or a package of Word and Excel templates?</li> <li>Web-based communication, telcos or f2f events? How many, how often?</li> <li>Basic templates for monitoring the performance of your consortium.</li> <li>Kick off meeting.</li> <li>(11:00 – 11:15 Technical break)</li> <li>Short introduction to the reporting obligations and project management duties Jelena Kajganović</li> <li>Brief overview of Continuous reporting and Periodic reporting: timeline, responsibilities, task to be completed jointly or individually.</li> <li>Introduction to the Periodic report template. Payment schedule.</li> <li>(12:15 – 13:00 Lunch break)</li> <li>13:00 – 14:00</li> <li>Workshop: Project Management Case Studies</li> <li>Under the moderation of trainers, participants work in groups on real-life scenarios with problematic and challenging situations in R&amp;l projects and discuss how to handle these or avoid them in real life.</li> <li>(14:00 – 14:10 Technical break)</li> <li>14:10 – 15:00</li> <li>Golden tips for successful communication and dissemination Jelena Kajganović</li> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul>	10:15 - 11:00	
<ul> <li>11:15 - 12:15 Short introduction to the reporting obligations and project management duties Jelena Kajganović</li> <li>Brief overview of Continuous reporting and Periodic reporting: timeline, responsibilities, task to be completed jointly or individually.</li> <li>Introduction to the Periodic report template. Payment schedule. (12:15 - 13:00 Lunch break)</li> <li>13:00 - 14:00 Workshop: Project Management Case Studies Under the moderation of trainers, participants work in groups on real-life scenarios with problematic and challenging situations in R&amp;I projects and discuss how to handle these or avoid them in real life. (14:00 - 14:10 Technical break)</li> <li>14:10 - 15:00 Golden tips for successful communication and dissemination Jelena Kajganović</li> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul>		<ul> <li>implementing the project - on an organisational level (formulate the work and roles internally) and on a consortium level (what would make you a good coordinator).</li> <li>Setting up the project management tools - a web platform or a package of Word and Excel templates?</li> <li>Web-based communication, telcos or f2f events? How many, how often?</li> <li>Basic templates for monitoring the performance of your consortium. Kick off meeting.</li> </ul>
<ul> <li>management duties         <i>Jelena Kajganović</i> <ul> <li>Brief overview of Continuous reporting and Periodic reporting: timeline, responsibilities, task to be completed jointly or individually.</li> <li>Introduction to the Periodic report template. Payment schedule.</li> <li>(12:15 - 13:00 Lunch break)</li> </ul> </li> <li>13:00 - 14:00 Workshop: Project Management Case Studies         <ul> <li>Under the moderation of trainers, participants work in groups on real-life scenarios with problematic and challenging situations in R&amp;I projects and discuss how to handle these or avoid them in real life.</li> <li>(14:00 - 14:10 Technical break)</li> </ul> </li> <li>14:10 - 15:00 Golden tips for successful communication and dissemination Jelena Kajganović         <ul> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul> </li> </ul>		
<ul> <li>timeline, responsibilities, task to be completed jointly or individually.</li> <li>Introduction to the Periodic report template. Payment schedule. (12:15 - 13:00 Lunch break)</li> <li>13:00 - 14:00 Workshop: Project Management Case Studies Under the moderation of trainers, participants work in groups on real-life scenarios with problematic and challenging situations in R&amp;I projects and discuss how to handle these or avoid them in real life. (14:00 - 14:10 Technical break)</li> <li>14:10 - 15:00 Golden tips for successful communication and dissemination Jelena Kajganović</li> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul>	11:15 – 12:15	management duties
<ul> <li>13:00 - 14:00 Workshop: Project Management Case Studies         Under the moderation of trainers, participants work in groups on real-life scenarios with problematic and challenging situations in R&amp;I projects and discuss how to handle these or avoid them in real life.         (14:00 - 14:10 Technical break)     </li> <li>14:10 - 15:00 Golden tips for successful communication and dissemination <i>Jelena Kajganović</i> <ul> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul> </li> </ul>		timeline, responsibilities, task to be completed jointly or individually.
<ul> <li>Under the moderation of trainers, participants work in groups on real-life scenarios with problematic and challenging situations in R&amp;I projects and discuss how to handle these or avoid them in real life.</li> <li>(14:00 - 14:10 Technical break)</li> <li><b>Golden tips for successful communication and dissemination</b> Jelena Kajganović</li> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul>		(12:15 – 13:00 Lunch break)
<ul> <li>scenarios with problematic and challenging situations in R&amp;I projects and discuss how to handle these or avoid them in real life.</li> <li>(14:00 - 14:10 Technical break)</li> <li><b>14:10 - 15:00 Golden tips for successful communication and dissemination</b> Jelena Kajganović         • Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.         • Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.     </li> </ul>	13:00 - 14:00	Workshop: Project Management Case Studies
<ul> <li>14:10 - 15:00</li> <li>Golden tips for successful communication and dissemination Jelena Kajganović</li> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul>		scenarios with problematic and challenging situations in R&I projects and
<ul> <li>Jelena Kajganović</li> <li>Tips and tools for setting up an efficient plan and successfully implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul>		(14:00 – 14:10 Technical break)
<ul> <li>implementing your communication and dissemination activities.</li> <li>Examples and lessons learned from our running projects. Introduction to the tools offered by the EC.</li> </ul>	14:10 - 15:00	
15:00Remaining questions, end of the course		Tips and tools for sotting up an officient plan and successfully
		<ul><li>implementing your communication and dissemination activities.</li><li>Examples and lessons learned from our running projects. Introduction</li></ul>